TRANSCRIPT OF PROCEEDINGS HEARD BEFORE THE HONOURABLE HERMAN J. WILTON-SIEGEL held via Arbitration Place Virtual on Wednesday, March 22, 2023 at 9:30 a.m.

VOLUME 88

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Jennifer Roberts Nivi Ramaswamy	For Golder Associates Inc.

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1	Arbitration Place Virtual
2	Upon resuming on Wednesday, March 22, 2023
3	at 9:30 a.m.
4	JUSTICE WILTON-SIEGEL: Good
5	morning.
б	MS. LAWRENCE: Good morning,
7	Registrar, Commissioner, participants. I'm going
8	to open today's proceedings with our land
9	acknowledgment.
10	I would like to open this
11	hearing by acknowledging that the City of Hamilton
12	is situated on the traditional territories of the
13	Erie, Neutral, Huron-Wendat, Haudenosaunee and
14	Mississaugas. This land is covered by the Dish
15	With One Spoon Wampum Belt Covenant, which is an
16	agreement between the Haudenosaunee and
17	Anishinaabek to share and care for the resources
18	around the Great Lakes. We further acknowledge
19	that the land on which Hamilton sits is covered by
20	the Between the Lakes Purchase, 1792, between the
21	Crown and the Mississaugas of the Credit First
22	Nation.
23	Many counsel appearing on this
24	hearing today are in Toronto, which is on the
25	traditional land of the Huron-Wendat, the Seneca

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and most recently the Mississaugas of the Credit 1 2 River. Today this meeting place is still home to many indigenous people from across Turtle Island 3 4 and I'm grateful to have the opportunity to work 5 on this land. Commissioner, if I may, before 6 7 we turn to the events of the day, being the 8 closing submissions of the participants, I have 9 some housekeeping matters and, in particular, the introduction of additional documents into 10 evidence. 11 12 JUSTICE WILTON-SIEGEL: Okay. 13 MS. LAWRENCE: These documents 14 include documents that were referenced in 15 participants' closing submissions that are not yet 16 in evidence, as well as affidavit evidence from two additional witnesses. The first two documents 17 are HAM64292, and HAM64293, and both of these are 18 practice guidelines from the Professional 19 Engineers Ontario. That's the regulator for 20 21 engineers in Ontario. And these practice quidelines are from 2017 and 2020. These 22 23 documents were referred to in the submissions by 24 the City and by Golder. At present, only the 2012 version of the PEO practice guidelines on this 25

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1	particular topic are in evidence and commission
2	counsel agrees that all three versions of the
3	guidelines should be in evidence and before you.
4	Registrar, I would ask that
5	you mark these exhibits as the next exhibits,
б	which, by my count, are Exhibits 239 and 240
7	respectively.
8	THE VIRTUAL TECHNICIAN:
9	Noted, counsel.
10	EXHIBIT NO. 239:
11	Practice guidelines from
12	the Professional
13	Engineers Ontario, 2017
14	and 2020, HAM64292.
15	EXHIBIT NO. 240:
16	Practice guidelines from
17	the Professional
18	Engineers Ontario, 2017
19	and 2020, HAM64293.
20	MS. LAWRENCE: Thank you. The
21	next document, which will be Exhibit 241, is
22	HAM62336 and that is a City PowerPoint
23	presentation titled Traffic Engineering Collision
24	Countermeasures Review. This document was
25	referred to in the City's submissions, the written

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1	closing submissions. It was raised during the
2	examination of Stephen Cooper before you,
3	Mr. Commissioner, but it wasn't marked at that
4	time. Counsel for the City has requested that it
5	be entered into evidence now, and, of course, it's
6	been circulated and part of the inquiry database.
7	As such, I would ask that the Registrar mark this
8	exhibit again, HAM62336, as Exhibit 241.
9	THE VIRTUAL TECHNICIAN:
10	Noted.
11	EXHIBIT NO. 241: City
12	PowerPoint presentation
13	titled Traffic
14	Engineering Collision
15	Countermeasures Review,
16	HAM62336.
17	MS. LAWRENCE: Thank you. The
18	next exhibit is GOL7504, and this is a signed
19	version of Golder's PMTR Phase 3 report. It was
20	referred to in Golder's closing submissions. A
21	draft version of this report is already in
22	evidence, although it is not identical to the
23	current draft, but this signed version is not.
24	Golder's counsel has requested that this document
25	be entered into evidence and commission counsel

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RED HILL VALLEY PARKWAY INQUIRY

1	agrees that it should be before you. As such,
2	Registrar, I would ask that you mark this as the
3	next exhibit, it is GOL7504, as Exhibit 242.
4	THE VIRTUAL TECHNICIAN:
5	Noted, counsel.
6	EXHIBIT NO. 242: Signed
7	version of Golder's PMTR
8	Phase 3 report, GOL7504.
9	MS. LAWRENCE: Thank you.
10	Next, there are six e-mail attachments, which
11	Golder's counsel has requested be entered into
12	evidence. These are GOL6504, GOL6505, GOL6506,
13	GOL6507, GOL6508 and GOL6509. These are pictures
14	and brochures sent by Trevor Moore of Miller
15	Paving to Dr. Uzarowski on December 20, 2013. The
16	e-mail attaching these documents is already in
17	evidence as GOL6503. It's in the overview
18	document. And we agree, just as a matter of
19	completeness and at Golder's counsel's request,
20	that these six e-mail attachments should be
21	entered into evidence.
22	Registrar, I ask that you mark
23	these documents as Exhibits 243 to 246, pardon me,
24	248, respectively.
25	THE VIRTUAL TECHNICIAN:

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1	Noted,	counsel.	Thank	you.
2				EXHIBIT NO. 243: E-mail
3				attachment, pictures and
4				brochures sent by Trevor
5				Moore of Miller Paving to
6				Dr. Uzarowski on
7				December 20, 2013,
8				GOL6504.
9				EXHIBIT NO. 244: E-mail
10				attachment, pictures and
11				brochures sent by Trevor
12				Moore of Miller Paving to
13				Dr. Uzarowski on
14				December 20, 2013,
15				GOL6505.
16				EXHIBIT NO. 245: E-mail
17				attachment, pictures and
18				brochures sent by Trevor
19				Moore of Miller Paving to
20				Dr. Uzarowski on
21				December 20, 2013,
22				GOL6506.
23				EXHIBIT NO. 246: E-mail
24				attachment, pictures and
25				brochures sent by Trevor

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1	Moore of Miller Paving to
2	Dr. Uzarowski on
3	December 20, 2013,
4	GOL6507.
5	EXHIBIT NO. 247: E-mail
6	attachment, pictures and
7	brochures sent by Trevor
8	Moore of Miller Paving to
9	Dr. Uzarowski on
10	December 20, 2013,
11	GOL6508.
12	EXHIBIT NO. 248: E-mail
13	attachment, pictures and
14	brochures sent by Trevor
15	Moore of Miller Paving to
16	Dr. Uzarowski on
17	December 20, 2013,
18	GOL6509.
19	MS. LAWRENCE: Thank you. In
20	addition to these documents, Commissioner, there
21	are two affidavits that commission counsel has
22	circulated to participants' counsel, and both of
23	them, we ask be made exhibits. The first is the
24	affidavit of Byrdena MacNeil, affirmed on
25	March 15, 2023, which is document ID RHV1045, and

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1	this affidavit relates to this affiant's evidence
2	regarding matters relevant to this inquiry while
3	she was in the role as a solicitor in the City's
4	legal department. As I've said, it's been
5	circulated to participants' counsel, and thus I
б	ask that it be made the next exhibit, Exhibit 249.
7	JUSTICE WILTON-SIEGEL: If
8	there are no objections from any of the
9	participants, then it should be marked as an
10	exhibit.
11	MS. LAWRENCE: Commissioner, I
12	can confirm no participants have raised any
13	objection to having this entered as an exhibit
14	without examination.
15	JUSTICE WILTON-SIEGEL: Okay.
16	THE VIRTUAL TECHNICIAN:
17	Marked as an exhibit. Thank you.
18	EXHIBIT NO. 249:
19	Affidavit of Byrdena
20	MacNeil, affirmed on
21	March 15, 2023, RHV1045.
22	MS. LAWRENCE: Thank you. And
23	the last document is the second of the two
24	affidavits. It's the affidavit of Janette Smith,
25	affirmed on February 22, 2023, and it's doc

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1	ID RHV1044. This affidavit details various
2	policies and process improvements that the City
3	has undertaken or implemented relating to matters
4	relevant to the inquiry's terms of reference and
5	primarily those policies and process improvements
6	all post date the disclosure of the Tradewind
7	report. It's also been circulated to all parties
8	and my understanding is that no participant
9	objects to it being filed as an exhibit without
10	examination. And, thus, I would ask it be marked
11	the next exhibit, which is Exhibit 250.
12	JUSTICE WILTON-SIEGEL: Okay.
13	THE VIRTUAL TECHNICIAN:
14	Marked as Exhibit 250.
15	EXHIBIT NO. 250:
16	Affidavit of Janette
17	Smith, affirmed on
18	February 22, 2023,
19	RHV1044.
20	MS. LAWRENCE: Thank you.
21	Those are the exhibits that commission counsel
22	wish to include. Commissioner, of course, you
23	also have been provided with the written
24	submissions of each of the participants and I can
25	confirm that these written submissions are posted

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1 on the inquiry's website and they are part of the 2 inquiry database. 3 JUSTICE WILTON-SIEGEL: Good. 4 Thank you. 5 MS. LAWRENCE: Thank you. б Today we have the first two participants' oral 7 closing submissions. First, the City of 8 Hamilton's counsel will proceed for much of the 9 morning and into the afternoon and then Dufferin's 10 counsel, and tomorrow we will have Golder's counsel and counsel for Ontario. 11 12 JUSTICE WILTON-SIEGEL: Okay. 13 MS. LAWRENCE: Thank you. 14 With that, I'm going to turn it over, I believe, 15 to Mr. Lederman. 16 CLOSING SUBMISSIONS BY MR. LEDERMAN: 17 Good morning, 18 Mr. Commissioner. Can you hear me? There seems 19 to be a bit of a slight echo. Just give us one 20 second. 21 JUSTICE WILTON-SIEGEL: Sure. 22 MR. LEDERMAN: Okay. I think 23 we should be okay now. 24 JUSTICE WILTON-SIEGEL: Okay. I'm fine at this end. 25

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1	MR. LEDERMAN: Okay. Great.
2	Thank you.
3	So, the City of Hamilton
4	commenced this inquiry in 2019 to investigate the
5	issues identified in the terms of reference with
6	respect to the Red Hill Valley Parkway, and we're
7	going to provide you with our closing submissions
8	this morning. We've prepared a PowerPoint slide
9	deck that will guide our submissions, and I'll
10	explain how we're dividing up the different issues
11	amongst our team.
12	So, if just pull up the slide
13	deck here, you'll see that if we go to the first
14	slide, we're going to be breaking this up so that
15	I'm going to provide a little bit of on overview.
16	Mr. Chen will address the points and the evidence
17	regarding safety of the Red Hill broadly.
18	Ms. Contractor will speak to the maintenance and
19	improvement of the Red Hill and the steps that
20	have been taken in respect of that and, finally,
21	Ms. Talebi will speak to improvements to the
22	City's policies and procedures that has come out
23	in the form of the evidence during the course of
24	this inquiry.
25	Let me just begin, if I could,

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by saying a few words about the fact that there were other ways that the City could have investigated the issues in this inquiry, but city council chose to proceed with this judicial inquiry process in the interest of accountability and transparency and to maintain the trust of the public.

And I think, as you've heard 8 9 over the several months of evidence, that the City of Hamilton has demonstrated its full commitment 10 to this inquiry process since it was commenced in 11 12 April of 2019. Through the efforts of commission 13 counsel and their team, as well as the other 14 participants, the inquiry has received, as you 15 know, significant amounts of evidence on the 16 issues related to the terms of reference. I do 17 want to, just looking at this slide, you can see 18 that over 131,000 documents were produced, 64,000 19 of which were City documents. There were prep sessions and interviews of 107 witnesses, 20 21 including 55 from the City. This inquiry received evidence from 75 fact and expert witnesses and, as 22 23 you know, we have completed 85 hearing days in 24 this inquiry.

25 I do want to just stop for a

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1	moment and, on a note of gratitude, thank
2	commission counsel and, in particular,
3	Ms. Lawrence and Mr. Lewis and their entire team
4	for leading this comprehensive inquiry through all
5	stages and with a tremendous degree of
6	professionalism, so I just wanted to, on behalf of
7	the City and all of the legal counsel involved,
8	just express that note of gratitude.
9	I do want to speak about the
10	terms of reference and, as you know, they are the
11	guiding principles for this inquiry, and each term
12	of reference posed specific questions that the
13	inquiry is tasked with investigating. City
14	counsel had identified 24 questions, which we
15	categorize effectively into six categories.
16	The first category,
17	Category 1, really relates to the Tradewind report
18	and enquires about the individuals who received a
19	copy of the Tradewind report, who were advised of
20	the report or the information contained in it when
21	it came in, in 2014, it asks about any individuals
22	who are responsible for any failure to disclose a
23	copy of the report or the information and
24	recommendations contained in it to City counsel.
25	It also asked about the individuals who received a

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copy of the report, were advised of the report and
 the information and recommendations in the 2018
 timeframe.

4 And I think it is clear that 5 although the Tradewind report was not provided to б City counsel until 2019, we do intend to spend the 7 majority of our closing submissions today addressing the impact of any non-disclosure of 8 9 that report on the safety of the Red Hill, and 10 that really deals with the next five categories of the terms of reference. 11

12 Category 2 deals with the role 13 of friction in collisions and, based on the terms 14 of reference, these are the questions that really address the standards of acceptable levels of 15 16 friction in Ontario for Ontario roadways. The 17 fiction testing conducted by the MTO, whether 18 information about friction levels on roadways in 19 Ontario is publicly available, and the role of frictions in collisions, particularly when 20 21 compared to other factors, such as driver 22 behaviour, lighting, weather conditions, and the 23 impact of that on collisions on the Red Hill. 24 Category 3 really broadly deals with the terms of reference relating to 25

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1 safety of the Red Hill and whether there was any 2 potential risk to road users as a result of the failure to disclose the Tradewind report, the 3 4 implications of the contents of the report 5 regarding safety and whether the failure to 6 disclose the Tradewind report or the contents 7 therein contributed to accidents, injuries or fatalities on the Red Hill. 8 9 Also related to the 10 determination of safety on the Red Hill, the

questions that are posed in this category of terms 11 12 of reference address the contents and disclosure 13 of the MTO report, its implications on the safety 14 of the Red Hill and any friction testing, asphalt 15 testing and general road safety reviews and 16 assessments conducted on the Red Hill by the MTO. 17 The fourth category addresses 18 the steps taken by the City to monitor and improve 19 safety on the Red Hill. And quite apart from any 20 lack of disclosure of the Tradewind report, the 21 questions that are posed in the terms of reference 22 relating to this topic relate to further friction 23 testing, asphalt assessments and general road 24 safety reviews and any assessments conducted on the Red Hill and the results of consultant reports 25

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1 obtained by the City in that regard. 2 Fifth, we will talk about the 3 steps taken by city staff after the discovery of 4 the Tradewind report in 2018 by Mr. McGuire, and 5 the questions that arise from the terms of reference here address the discovery of the б 7 Tradewind report in 2018, the steps to disclose the report once it was discovered in 2018 and 8 9 whether there was any negligence, malfeasance or 10 misconduct in failing to disclose the report or the information and recommendations contained in 11 it, whether in 2014 and also once it was 12 13 discovered or brought to Mr. McGuire's attention, 14 in 2018. 15 Lastly, we will deal with 16 Category 6, which deals with the City's by-laws,

17 policies and procedures. And from the terms of 18 reference, these are questions that consider 19 whether the by-laws, policies and procedures that 20 were in place in 2014 would impact disclosure of 21 the Tradewind report within city staff and city 22 council and the changes to the City's by-laws, 23 policies and procedures to prevent any future 24 incidence of non-disclosure of significant information to city council. 25

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1	So, that's broadly,
2	Mr. Commissioner, the categories of the
3	information and what we intend to address before
4	you today in our closing submissions. And, as I
5	said at the outset, just in terms of a road map
6	for that, I will deal briefly with the evidence
7	relating to the limited disclosure of the
8	Tradewind report, Mr. Chen will then deal with
9	categories 2 and 4, which is the road safety and
10	pavement friction issues, Ms. Contractor will deal
11	with categories 2 and 5 relating to action and
12	steps that the City took to monitor and improve
13	safety on the Red Hill, as well as the impact of
14	the discovery of the Tradewind report in 2018, and
15	then lastly Ms. Talebi will address the steps the
16	City has taken to improve its procedures and
17	policies.
18	So, let me just say a few
19	words about the Tradewind report and that issue.
20	The inquiry has heard significant evidence on the
21	disclosure of the Tradewind report and the
22	information contained therein, and I don't intend
23	to provide a comprehensive summary of that
24	evidence and only seek to highlight a few pieces
25	that I think are material pieces of evidence that

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1 this inquiry heard during the course of this 2 proceeding that addresses those specific questions that have been raised in the terms of reference. 3 4 It does appear, based on the 5 information and the evidence that's been brought б forward, that there was only limited disclosure of the Tradewind report or the information contained 7 therein prior to August 2017. However, I think, 8 9 as you'll hear from my colleagues in the way in which they deal with their submissions, the 10 evidence would tend to indicate that there was no 11 12 significant impact on the safety performance of 13 the Red Hill in light of the limited disclosure of 14 the Tradewind report. And they'll deal with those 15 points more specifically based on the evidence 16 that this inquiry heard. 17 But I do have this slide up 18 just to give you that chronology that sets out the 19 receipt of the Tradewind report, that, in November 20 of 2013, Golder had, after having retained 21 Tradewind to perform friction testing, that testing took place in late November 2013 using the 22 23 measurement device called the grip tester. 24 Tradewind provided Golder with its report and recommendations based on the friction guidelines 25

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from United Kingdom, and my colleagues will speak 1 2 to those issues, including the significance of those friction values and the UK guidelines in 3 4 greater detail. I just wanted to highlight, just 5 in terms of the chronology, about the receipt of б the Tradewind report. 7 It was in January of 2014 --8 JUSTICE WILTON-SIEGEL: Just 9 to be clear, that slide says Tradewind provided 10 Golder its report and recommendations in November, but that's not accurate, is it? 11 MR. LEDERMAN: No. Pardon me. 12 13 That's when the Golder draft report had appended 14 the --15 JUSTICE WILTON-SIEGEL: It's 16 in January? 17 MR. LEDERMAN: That's right. 18 It's in January that --19 JUSTICE WILTON-SIEGEL: Right. 20 The slide says Tradewind provided Golder with its 21 report and recommendations under November 13. 22 That's not correct. 23 MR. LEDERMAN: That's right. 24 I actually don't have that detail in front of me as to when Tradewind provided Golder with its 25

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1 report, but there is the --2 JUSTICE WILTON-SIEGEL: I 3 think January 26. Counsel, Golder, can perhaps 4 correct us if that's wrong? 5 MS. JENNIFER ROBERTS: Thank 6 you. So, I'd have to check the chronology and see 7 if -- it's January 26 is the Tradewind report. Yes, thank you. 8 9 JUSTICE WILTON-SIEGEL: Yeah. I think January 24 was when the short-form 10 11 information was provided over the telephone, 12 January 26 when the report was delivered. 13 MS. JENNIFER ROBERTS: That's 14 correct, Commissioner. 15 JUSTICE WILTON-SIEGEL: Okay. 16 MR. LEDERMAN: Yes. Certainly 17 January 2014, Mr. Commissioner, is when Mr. Moore 18 received the draft Golder report that appended the 19 Tradewind report to it. 20 JUSTICE WILTON-SIEGEL: 21 Absolutely. 22 MR. LEDERMAN: I think the 23 November 2013 reference is the date that Tradewind 24 had -- I think the report itself, there was a November 2013 date on that. I just doesn't have 25

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1 it at my fingertips, but --2 JUSTICE WILTON-SIEGEL: Okay. 3 MR. LEDERMAN: The key piece 4 of this is that it was only received by Mr. Moore 5 in January of 2014. 6 JUSTICE WILTON-SIEGEL: Yes. 7 MR. LEDERMAN: Okay. Now, it 8 does appear that between January 2014 and 2017, the Tradewind report itself was not circulated 9 10 amongst the public works group, but there were pieces of evidence that you heard during the 11 12 course of this inquiry that indicated that 13 Mr. Moore did share the information or at least 14 some of the information regarding the Tradewind 15 report with city staff, and I do want to just 16 highlight for you a couple of those references, if 17 I could. 18 Just by way of example, on 19 February 15, 2016, Mr. Moore advised Mr. Ferguson 20 and Mr. Lupton that friction testing was completed 21 and that he was still trying to get the analysis 22 for it to put the results into context, 23 particularly as to how they relate to other 24 highways of a similar type. You heard evidence that friction testing results was added as an 25

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1 agenda item for a meeting in May 2017 entitled 2 RHVP/LINC Plan, which was attended by senior members of the public works leadership team, which 3 4 included Mr. Dan McKinnon, who was the GM of 5 public works at the time, Gary Moore, who was the 6 director of engineering services, and Betty 7 Matthews-Malone. And in addition to the sharing 8 with those groups within public works, Mr. Moore, you heard the evidence, shared the testing results 9 10 with Brian Malone of CIMA in August 2015, in the context of the 2015 CIMA report, although to be 11 12 clear, I think the evidence showed that Mr. Moore 13 provided just the average friction numbers and the 14 friction range numbers to Mr. Malone in that 2015 15 timeframe.

Mr. Moore also provided, as you heard the evidence, a copy of the Tradewind report to the City's external legal counsel in August of 2017 at their request, I think, because there was a request for it to be produced in the usual course of litigation.

And then with respect to the 23 2018 time period, you heard evidence that 24 indicated that Mr. McGuire learned of Tradewind 25 report on September 26, 2018; however, I think we

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1 acknowledge that there was some evidence which 2 suggests that Mr. McGuire may have learned of the report in August of 2018 instead. There was some 3 4 lack of clarity on the evidence on that point. 5 The evidence also showed that 6 Mr. McGuire, upon obtaining a copy of the 7 Tradewind report, subsequently shared that report with senior members of public works, which 8 9 included Edward Soldo, Mr. Dan McKinnon, Ms. Susan Jacob and Mr. Mike Zegarac. In addition, City of 10 Hamilton legal services, which included Ms. Nicole 11 12 Auty, Ms. Byrdena MacNeil and Mr. Ron Sabo, were 13 subsequently made aware of and had access to the 14 Tradewind report as a result of a freedom of 15 information request. 16 And, as you heard the 17 evidence, Mr. Commissioner, over the next few months in that timeframe, in 2018, public works 18 19 staff, in consultation with legal services, made efforts to collect information surrounding the 20 21 contents and implications of the Tradewind report 22 for the purpose of presenting a comprehensive 23 report to city council. 24 You also heard that following a meeting with the mayor, in December -- I think 25

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1	it was on December 18, 2018, staff were advised
2	against bringing an urgent report to council in a
3	piecemeal fashion and the mayor directed staff to
4	ensure that they had all the information before
5	briefing city council with the matter. And then,
6	indeed, on January 23, 2019, a closed session was
7	held to advise council with respect to the
8	Tradewind report and any liability, any related
9	liability, that may arise from the release of the
10	report in light of the pending FOI request.
11	And then on February 6, 2019,
12	city council had a comprehensive briefing on the
13	history of the Tradewind report as well as the
14	various improvements implemented on the Red Hill
15	since the Tradewind report was authored.
16	And although, as I mentioned
17	above, although the Tradewind report was not
18	widely disclosed when it was received, the scope
19	of this inquiry, Mr. Commissioner, has allowed a
20	comprehensive investigation and inquiry into the
21	contents and implications of that report and to
22	consider whether any failure to circulate the
23	information contained in that report or the report
24	itself posed a safety risk with respect to the
25	safety performance of the Red Hill Valley Parkway.

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1 And, as I expect that you are going to hear from 2 my colleagues, they will address the evidence about whether the lack of disclosure or limited 3 4 disclosure of that Tradewind report or the 5 information contained in it had any material б effect on the safety of the Red Hill. 7 With that, I will turn it over 8 to Mr. Chen, but before I do, I do want to also --9 I noted with gratitude at the outset of my submissions the assistance and the hard work of 10 the commission counsel team, but I certainly don't 11 12 mean to exclude you, Mr. Commissioner, who has sat 13 through patiently and has heard a number of 14 witnesses testify and dealing and cooperating with 15 counsel throughout this inquiry, and so just as a 16 note of thanks to you, I know this has been a long 17 road, it has been a lengthy inquiry and we are grateful to you for your attentiveness to the 18 19 issues in this inquiry and do want to thank you 20 for that. 21 JUSTICE WILTON-SIEGEL: Thank 22 you, Mr. Lederman. It goes with the territory. 23 MR. LEDERMAN: Thank you. 24 Okay. With that, I'm going to pass it over to Mr. Chen and just give us a moment, if you would, 25

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1	as we just have to I'm going to move seats and
2	he will take over from here.
3	JUSTICE WILTON-SIEGEL:
4	Mr. Chen, if you were speaking, at least I can't
5	hear it. I don't know whether other counsel can
б	hear it or not.
7	MR. CHEN: Can you hear me
8	now, Mr. Commissioner?
9	JUSTICE WILTON-SIEGEL: Yes,
10	loud and clear.
11	CLOSING SUBMISSIONS BY MR. CHEN:
12	Okay. Perfect. I had started
13	originally by also extending my thanks to
14	everyone, but it's less impactful now that my
15	colleagues have heard it.
16	In any event, as Mr. Lederman
17	indicated, I will primarily be speaking to the
18	road safety and friction evidence that we heard
19	over the course of the inquiry, which
20	substantially was the evidence that was tendered
21	by the friction and road safety expert, so I think
22	I have the benefit of that evidence being fresh,
23	somewhat fresh, in our minds. Some of the factual
24	evidence related to those issues also involve
25	Golder and the MTO, so you will hear a little bit

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1 about them in my submissions.

2	In terms of a road map, I will
3	first touch briefly on background and a bit on
4	planning, design and construction, but my
5	submissions will largely focus on the topics
б	related to traffic safety, such as design guides
7	and collision rates, and I will then talk about
8	friction, which, of course, is a very broad topic
9	that includes things like its role in collisions,
10	the results that were taken over the years and
11	others, and then I'll hand it over to
12	Ms. Contractor.
13	JUSTICE WILTON-SIEGEL: Okay.
14	MR. CHEN: So, starting with
15	very brief background, as we all know, the Red
16	Hill Valley Parkway is an urban freeway in the
17	City of Hamilton. It's approximately seven and a
18	half kilometres long and located in an
19	environmentally sensitive area. It runs
20	-
	north/south and is the link between Highway 403
21	north/south and is the link between Highway 403 and the OEW, and of course the Lincoln Alexander
21 22	and the QEW, and of course the Lincoln Alexander
22	and the QEW, and of course the Lincoln Alexander Parkway or the LINC runs east/west and connects
22 23	and the QEW, and of course the Lincoln Alexander Parkway or the LINC runs east/west and connects Highway 403 with the Red Hill Valley Parkway.
22	and the QEW, and of course the Lincoln Alexander Parkway or the LINC runs east/west and connects

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1 fair bit of evidence on each of these topics. 2 Planning, design and construction of the Red Hill spanned from the 1980s until its completion in 3 4 2007, and we heard evidence that the Red Hill was 5 constructed with an experienced team consisting of б managers, consultants, contractors and city staff 7 involvement. In our view, what was under the microscope during that portion of the hearing are 8 9 the three bullets that you see on the slide, 10 quality of the aggregates, the question of the 11 quality and appropriateness of the surface layer, 12 which was a stone mastic asphalt or SMA, and the 13 work quality of the construction work. 14 On each of those topics, the 15 City's view is that what the evidence strongly 16 shows is that, first, that the aggregates used for 17 the surface layer was high quality and fully adequate for its use, for use, on the Red Hill, 18 19 that the mix design used for the SMA is current 20 and appropriate, and that the placement of the SMA 21 was properly undertaken. And the significance of this is that there were no anomalies or issues 22 23 that would detrimentally impact the friction on 24 the Red Hill Valley Parkway.

25 Now, I'm quite certain that

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1 you'll hear about these topics a bit more from 2 some of the other participants, but that is all I intended to say on this topic. 3 4 So, just moving forward now, 5 one of the topics that occupy this inquiry was 6 traffic safety or road safety, and you heard from 7 both experts and fact witnesses. I'll be sticking 8 mostly with the experts. 9 If we can go to the next 10 slide, from an expert perspective, you heard from two experts, both of whom are Professional 11 12 Engineers of Ontario and other provinces. So, on 13 the left, Mr. Dewan Karim was retained by the City 14 of Hamilton. He's the practice lead of the 15 transportation and engineering and safety group at 16 the consulting firm, 30FE. Mr. Russell Brownlee 17 was retained by commission counsel. Mr. Brownlee 18 spent a decade of his career also at 30FE and he 19 is now the president of True North Safety Group. Considering their credentials, and I don't plan on 20 21 going through them, and their previous experiences, they were both, we say, well 22 23 qualified to address the mandate that was given to 24 them in this inquiry. 25 Mr. Brownlee and Mr. Karim

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1 primarily addressed three broad topics on roadway 2 safety. You see that on this slide. And then certainly they did address some other issues. But 3 4 here, they looked at the nominal safety review, 5 questions of driver expectations and collision 6 rates. 7 There is one topic that the 8 roadway experts and the friction experts all 9 opined on, and that's the question of contributory factors to wet road crashes. I'll make brief 10

11 submissions on that all together when I go into 12 some of the friction issues.

13 So, Mr. Brownlee and Mr. Karim 14 substantially disagreed on each of these topics, 15 and for today's purpose, I'll be touching on these 16 topics at a high level and addressing really where 17 I think the evidence has left off.

18 So, turning first to the 19 safety review that was undertaken, as you will 20 recall, Mr. Brownlee was asked to review whether 21 the Red Hill Valley Parkway, in its design, followed the MTO's 1985 geometric design guide. 22 23 And there's no dispute that the Red Hill Valley 24 Parkway was designed with reference to the 1985 design guide. 25

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1	So, both Mr. Karim and
2	Mr. Brownlee agree on how to interpret or
3	understand the application of design guides, and I
4	think you have this point from the evidence, but
5	it is worth repeating, that nominal safety is a
6	consideration of whether a road designed element
7	meets minimum design criteria. That's what was
8	undertaken. But roadway safety is not a matter of
9	simply ticking off a box or meeting the minimum
10	values of a design guide. Both experts agree that
11	following a guideline does not mean a highway is
12	safe. They also agree that not following a
13	guideline does not make a highway unsafe.
14	And then so, with respect to
15	design guides and the application of it, there
16	are, of course, many situations, because of
17	environmental constraints, that make following a
18	guideline simply impossible. That's something
19	that came out of the evidence.
20	So, just with that in mind,
21	I'll turn to the application of it. So,
22	ultimately, Mr. Brownlee's analysis showed that
23	the Red Hill, by and large, followed the minimum
24	design values set out in the MTO design guide, and
25	some of the more key criterias that we talked

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1 about, he indicated that the design values for the 2 design speed were met, the design values for the horizontal alignment or curvature were also met, 3 4 except for one where Mr. Brownlee didn't have 5 enough information to make a determination. And б just along those lines, there were some aspects, 7 like sight distance, that Mr. Brownlee couldn't confirm for certain logistical reasons or reasons 8 9 related his scope of the mandate.

10 So, it was really the 11 interchange spacing that did not, in most cases, 12 follow the design values for a full interchange 13 spacing for an urban freeway. And on that aspect, 14 with respect to an urban freeway, the spacing, the 15 interchange spacing, is generally, not always, but 16 generally in the range of two kilometres to three 17 kilometres.

18 So, Mr. Brownlee, when he 19 looks at this, he does somewhat of a rudimentary 20 analysis. He simply looks at is the spacing above 21 two kilometres or below two kilometres, but that analysis doesn't quite present the full picture on 22 23 interchange spacing, and so Mr. Karim did a deeper 24 dive into the question of interchange spacing and he gave a bit more insight in three ways. And the 25

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1 first and second ways are really comparisons that 2 he looked at. You'll recall, Mr. Commissioner, that he looked at minimum spacing values set out 3 4 in other resources and he noted a rule of thumb of 5 1.6 kilometres. He looked at guidelines from б other countries, which varied from one kilometre 7 to two kilometres to put in perspective the 8 interchange spacing on the Red Hill Valley 9 Parkway.

10 He also looked at interchange 11 spacing of peer highways and peer segments, so 12 such as the DVP and Highway 7, where those are, 13 you know, dense urban freeways with frequent 14 arterial spacing. And so, in those cases, the 15 average spacing was similar. And, you know, 16 Mr. Brownlee did try to challenge whether the 17 right comparator was used, as you would expect in 18 an analysis of this type, but Mr. Karim emphasized 19 that it's not about comparing the entire roadway, 20 so he's not comparing the entire Red Hill to the 21 entire Don Valley Parkway. He's selecting what is 22 comparable based upon segments and the relevant 23 segments. In a comparison like that where you're 24 comparing like or similar segments is a type of analysis I think Mr. Brownlee would agree with. 25

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1	So, the third and I would say
2	the most important point is that Mr. Karim looks
3	at what the MTO design guide says on interchange
4	spacing in its entirety, not just a partial
5	statement from the design guide. What Mr. Karim
6	highlights is that the guidance from the MTO
7	design guide is that where the two kilometre
8	spacing can't be met, then the suggestion is
9	partial interchanges or an alternative
10	configuration.
11	So, on that aspect,
12	Mr. Karim's evidence was that the Red Hill
13	employed both partial interchanges and alternative
14	configurations and Mr. Brownlee doesn't comment on
15	this point. And so, you'll recall Mr. Karim
16	talked about partial interchanges, so one less
17	ramp, so four ramps instead of six ramps, which
18	you'll see on the LINC. Mr. Karim talked about
19	the inclusion of traffic signals to delay traffic.
20	So, when Mr. Karim undertook that analysis,
21	looking at the comparisons with other guidelines
22	from other jurisdictions, peer highways and also
23	the guidance on what to do based on the MTO guide
24	when the two kilometre spacing can't be met, in
25	his view, he doesn't see there being a deviation

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1 from the design values set out in the MTO design 2 guide. And, again, as I say, the real forceful aspect of that is the third point where he 3 4 actually looks at the wording and what the MTO 5 design guide has suggested. 6 JUSTICE WILTON-SIEGEL: All of 7 that being true, it's not suggested that these 8 alternative approaches are a perfect solution. 9 MR. CHEN: So, I don't know 10 that the MTO design guide purports to set out a perfect solution, but I think the design guide 11 12 speaks to two different situations. One is the 13 recognition that in urban freeway, often because 14 the arterial roads are already built, that you can't meet the two-kilometre --15 16 JUSTICE WILTON-SIEGEL: Right. 17 MR. CHEN: -- minimum, so do 18 this. And so, in Mr. Karim's view, the planners had that in mind and, you know, they took steps 19 for sure to address that situation. 20 21 And that's all I wanted to say about the MTO design guide, because in my view, 22 23 interchange spacing, when you're doing a nominal 24 safety analysis, it was the interchange spacing that raised the most questions. 25

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1	So, what flows from this
2	discussion about how the Red Hill was designed is
3	the topic of driver expectations and how does the
4	design affect or influence driver expectations?
5	You know, you can meet the design values. We've
6	heard evidence of that, but it can have an impact
7	based on where you land within the range of the
8	design values. And that was a point of
9	disagreement between Mr. Brownlee and Mr. Karim
10	and we spent a fair bit of time in the City's
11	written closing submissions addressing this issue.
12	But very briefly, of course
13	driver expectancy is really about a driver's
14	readiness to respond to situations and events on
15	the roadway and its form by, you know, what they
16	see in front of them and their past experiences.
17	So, we have emphasized in the written closings how
18	expectations can be and are actively managed on
19	the Red Hill that primarily through signage.
20	Certainly there is some dispute by Mr. Brownlee
21	about the effectiveness of some of those steps to
22	manage expectations, but in reality, it's a
23	difficult thing to actually measure and quantify
24	and Mr. Karim points out that a substantive
25	analysis wasn't undertaken. I think the key point

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1 is something that Mr. Brownlee admits, which is 2 that any alleged expectancy violation, they are just things that could or may have an effect on 3 4 the driver. I don't think he was purporting to 5 say that these things actually did have an effect б on the driver, since no analysis was actually 7 undertaken to confirm whether that was the case 8 for any particular driver.

9 So, now moving to the next 10 slide, which is the collision rate on the Red Hill Valley Parkway, and this was a topic that was 11 12 discussed at various points in the inquiry, not 13 just Phase 2 of course. The collision rate is an 14 important factor in looking at roadway safety and 15 comparing with other highways or parts of a 16 highway and it's most informative when the 17 comparison is between comparable highways or 18 comparable segments of a highway. The experts 19 agree on that basic point, that you need an 20 apples-to-apples comparison.

And so, for ease of reference and discussions and as you will have seen in the City's written submissions, the focus here is on the collision rate that was calculated by CIMA in 25 2019. And when we look at those numbers, we see

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1 it shows comparable collision rates to its peer
2 highways by segment, and what that means is that
3 the Red Hill Valley Parkway is not, you know, some
4 sort of an outlier highway in Ontario. In
5 comparing the collision rates, we look at two
6 rough groups.

7 If we can just go to the next 8 slide, you'll see the CIMA collision rates, the ones that they calculated for the Red Hill on the 9 10 left side, and then the comparator highways on the 11 right side. So, within each highway, we look at 12 the figures in two rough groups. And I might be 13 fast and loose with my terms here, but there were 14 the tangent segments and the curvature segments. 15 So, for the Red Hill, we know that the curvature 16 is tighter from segments, from Greenhill to 17 Barton, that includes, of course, the King Street 18 interchange, and what we see there, not 19 surprisingly based on what is expected, is a 20 higher collision rate at those segments than where 21 the roadway is not defined by curvature. So, the 22 collision rate ranges from 0.94 to 1.87. 23 Otherwise, the collision rates range from 0.59 to 24 0.72.

25 And so, comparing those

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1	ranges, for example, to Highway 406, the collision
2	rate for the segment more defined by curvature is
3	1.76, and that's the Westchester and Fourth Avenue
4	segment, and the other segments are lower, between
5	0.32 and 0.60. So, what we see is that the
6	collision rates are different but within the same
7	range, and what we draw from that is we can't say
8	one highway is significantly more or less safe
9	than the other. Had the Red Hill collision rates
10	been, you know, significantly higher, for example,
11	then that would be information to take into
12	account regarding safety.
13	JUSTICE WILTON-SIEGEL: So, I
14	just have to stop for a second here. Your
15	position is that of all of these other segments,
16	the only comparable segment to Greenhill to Barton
17	is the Westchester to Fourth Avenue on Highway
18	406. Is that correct?
19	MR. CHEN: That is an example
20	of
21	JUSTICE WILTON-SIEGEL: No,
22	not an example. Because all the other numbers are
23	substantially lower.
24	MR. CHEN: For all the other
25	highways, Commissioner?

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1	JUSTICE WILTON-SIEGEL: All
2	the other segments of all the other highways have
3	substantially lower collision rates than the
4	Greenhill to Barton segment of the Red Hill
5	Valley.
6	MR. CHEN: So, the reason why
7	we were comparing the Greenhill and Barton to the
8	Westchester and Fourth Avenue is those are both,
9	as I was mentioning before, similar segments. We
10	wouldn't be
11	JUSTICE WILTON-SIEGEL: My
12	question is, we can go back and see exactly what
13	the evidence of that being a similar segment is,
14	but is your position that's the only similar
15	segment?
16	MR. CHEN: Well, from what the
17	evidence has shown and, you know, the reason why I
18	point out the Westchester and Fourth Avenue is
19	because there is evidence that the Westchester and
20	Fourth Avenue curvature or that segment is most
21	similar to the Red Hill.
22	JUSTICE WILTON-SIEGEL: Well,
23	the evidence that you're referring to with
24	Mr. Ferguson's, if I can call it, anecdotal
25	evidence, not expert evidence, and it also was

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1 tied in to the 2018 CIMA numbers, which were 2 different, and included, as a similar segment, Fourth Avenue to QEW in some manner or other, 3 4 which you may or may not fully understand. But 5 then in going to 2019, you've dropped the other 6 segment and focused solely on Westchester to 7 Fourth Avenue. MR. CHEN: So, I'm not 8 9 dropping the other segments. We are looking at 10 the collision rates for the other segments, as I say, is 0.59 to 0.77, and comparing that to the 11 12 segments that are not defined by curvature, we say 13 that there's a similar range. I'm not sure that 14 the years matter. It's really the focus on the 15 design, the geometric design. 16 JUSTICE WILTON-SIEGEL: But 17 the only evidence that you have with respect to 18 any comparable segment is Mr. Ferguson's anecdotal 19 evidence that is particular segment seems to be 20 comparable in his mind. Correct? 21 MR. CHEN: Yeah. I believe 22 that is correct, subject to any of my colleagues 23 telling me that that's not right, but the evidence 24 does largely come from Mr. Ferguson. 25 JUSTICE WILTON-SIEGEL:

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1 Whereas CIMA obviously thought that this entire 2 table was relevant. 3 MR. CHEN: Sorry, could you 4 repeat that? 5 JUSTICE WILTON-SIEGEL: CIMA б felt that these segmented table was relevant, as 7 well as the aggregate numbers. I'm not sure why I 8 would conclude that the relevant portion of the 9 RHVP is comparable in the manner that you have suggested solely on the basis of the limited 10 evidence that's before me with respect to this one 11 12 segment. 13 MR. CHEN: So, we're not 14 saying that we should just be looking at this one 15 segment. We are looking at the other segments as 16 well --17 JUSTICE WILTON-SIEGEL: Yeah, 18 but the reality is that this is a -- I apologize. 19 MR. CHEN: No problem. 20 JUSTICE WILTON-SIEGEL: The 21 reality is that the segment that we are most 22 concerned with probably is the Greenhill to Barton 23 segment of this roadway. 24 MR. CHEN: We look at it as, well, kind of, all segments and comparing the 25

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1 curvature segments with the curvature segments of 2 another highway and I don't think there's a dispute amongst the experts or CIMA really that if 3 4 you're looking at -- if you're doing a comparison 5 and you're trying to determine an б overrepresentation of collisions, you would be 7 looking at it from, you know, the apples-to-apples 8 comparison. So, we do focus, of course, on the 9 Greenhill to the King segment, but equally we're 10 looking at the other segments. 11 And I appreciate that, you 12 know, Mr. Ferguson did not testify as an expert, 13 but he does come to this with expertise. He's not 14 simply a layperson. He's been in his role and he 15 understands traffic safety, as that's his job. 16 JUSTICE WILTON-SIEGEL: Right. 17 And the other question that does come to mind is 18 perhaps Westchester to Fourth Avenue is similarly 19 challenging, let me put that term as a neutral 20 term, but that doesn't necessarily mean that one 21 should take great comfort from that. We don't 22 know anything about that segment, whether, for 23 example, it isn't also an area of concern for the 24 MTO.

25 MR. CHEN: And I take your

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1 point, but I think directionally we can expect 2 that where there's curves, there's a higher or there's a higher collision rate. And I think your 3 4 point is that, well, maybe they're both high. 5 JUSTICE WILTON-SIEGEL: Yes. 6 MR. CHEN: And I think that's 7 valid, but this is what we're working with and there's no indication, of course, one way or 8 9 another, but we do know it's similar. 10 JUSTICE WILTON-SIEGEL: Okay. 11 MR. CHEN: So, that is the 12 traffic safety topics that I wanted to touch on 13 and I'll come back to one of the topics of the 14 contributory factors to wet road collisions later 15 on, but now I want to turn to friction. 16 So, pavement friction was, of 17 course, the core focus of this inquiry. A number of fact and expert witnesses testified on the 18 19 topic generally and very specifically. In the City's closing submissions, we address a number of 20 21 issues and it's not necessary for me to go through all of them, so I will be touching mainly on the 22 23 ones that we see are core to answering some of the 24 terms of reference. So, on the topic of friction, 25

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1 you heard primarily from two experts. On the 2 left, David Hein, who was retained by the City. He's worked in pavement friction for over three 3 4 decades, primarily in Ontario, and at various 5 engineering firms that have pavement specialties, б including pavement friction. Dr. Flintsch, who 7 was retained by the Commission, he's a professor at Virginia Polytechnic Institute and State 8 9 University. And I, of course, don't mean to leave 10 Dr. Hassan Baaj out. The only reason why he's not up here is because he had a more limited role, 11 12 speaking about, you know, the aggregate and 13 polished stone value and that side of things, in 14 case Ms. Roberts is wondering. 15 So, there's no question that 16 both Mr. Hein and Dr. Flintsch are both eminently

qualified on pavement friction matters, but their expertise does diverge. We say where Mr. Hein has the upper hand is the breadth of his Canadian experience with respect to friction measurement and friction management. And Dr. Flintsch, you know, readily admits that his experience in Canada is limited.

24 So, Mr. Hein has testified 25 about his extensive pavement experience regarding

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1 pavement friction testing in Canada and 2 specifically in Ontario, you know, his use of friction testing devices from the locked-wheel 3 4 tester to the grip tester and his experience 5 working with different pavement restoration б techniques, like shot blasting and microsurfacing. 7 And we say Mr. Hein's Canadian-based expertise matters because this 8 9 inquiry is about an Ontario roadway, so we're 10 dealing with a Canadian aggregate, you know, friction numbers on an Ontario roadway and 11 12 friction value interpretation in that context, 13 amongst other issues. So, as you consider the 14 opinions of these experts, Mr. Commissioner, it's 15 important to keep in mind, you know, the source of 16 their expertise and experience, which forms the 17 basis of their particular opinion. 18 So, with that in mind, if you can go to the next slide on the role of friction, 19 20 one of the key issues in this inquiry is the role 21 of friction in collisions, so it's important to recognize, and there's no dispute about this, that 22 23 deficient friction or low friction is rarely the 24 main cause of a collision. That said, friction can certainly be a potential contributing factor, 25

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but by no means does it stand out from the other
 potential contributing factors.

3 All the experts agree that 4 collisions are complex. Just go to the next 5 slide. They are caused by a number of factors and б friction is just one of them. In his report, 7 Mr. Hein has provided a table that, you know, sets out over 25 potential contributing factors to 8 9 collisions. Of course, every accident has its own 10 causes and it takes some investigative work to determine what those contributing causes actually 11 are. So, in our view, these basic propositions 12 13 are important to appreciate and understand the 14 context of what friction work, for example, may be 15 needed or not.

16 So, moving beyond the role of 17 friction now to the question of, well, how do we 18 understand friction values? What do we do in 19 Ontario? We heard significant evidence on what is 20 known as the investigatory level, FN30, which is 21 commonly used in Ontario and, in particular, by the MTO. And FN30 is, of course, engaged with 22 friction values taken with a locked-wheel tester. 23 24 Separately, for which there is no guidance in Ontario, values obtained with the 25

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1 grip tester device, there was evidence on using 2 guidelines instead that were developed for roads in the UK. And that dichotomy is what I turn to 3 4 next. You'll see this slide --5 JUSTICE WILTON-SIEGEL: Can I б just stop you for a second? I took something 7 slightly different from the evidence of the MTO, which relates to the context in which the testing 8 9 takes place. In the context of testing for 10 material on the DSN list, you're quite right they're comfortable, absent anything else, that 11 12 FN30 plus is acceptable. If it were below that, I 13 guess, it would depend on how far below, but that 14 would start raising questions about the aggregate. 15 But in the context of the broader issue of traffic safety where, from the 16 17 MTO's perspective, that's sourced by the regions 18 presenting the problem, testing of FN30 has a 19 rather more flexible kind of application. 20 Something below FN30 might merit more 21 consideration depending upon the circumstances 22 that had prompted concern for the collision 23 experience for the particular segment at issue 24 that's been raised by the region, but also depending upon the nature of the area, something 25

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above FN30 could also be considered a cause for investigation as to whether it is a contributing factor, certainly not the main factor. I think that that was more or less agreed generally, but that it could have some consideration as a potential contributing factor. Do you want to speak to that?

8 MR. CHEN: I think the experts 9 would agree on that, that you can be below 30, you 10 can be above, you can be above 30, but as we've heard Mr. Hein talk about, he doesn't just use 11 12 FN30 as looking at aggregates. In his view and 13 his expertise, FN30 is used to assess the friction 14 levels and, as an investigatory level, if it's 15 below, we may investigate.

16 That said, I think the concept 17 of friction demand is separate from the 18 investigatory level and that is also something I will be discussing, but in Ontario, and I think 19 the MTO evidence does bear this out a bit but 20 21 certainly Mr. Hein has talked about it, is that 22 FN30 is a guideline to use when you are assessing locked-wheel values. 23

24 So, if we could actually just 25 go back one slide, if I could quickly summarize

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1 the positions of the experts, with regards to 2 FN30, the Canadian expert, Mr. Hein, as I say, strongly endorses the use of FN30 to understand 3 4 and interpret friction values. Dr. Flintsch 5 doesn't quite take a position on the use of FN30. 6 And with regards to the UK guideline, Mr. Hein 7 doesn't see value in using them in Ontario to 8 interpret friction values that were taken using the grip tester. Dr. Flintsch believes that there 9 10 is value in referring to the UK guideline because no guideline exists in Ontario for the grip 11 tester. And I'll get into the details of that a 12 13 bit more, but just to lay out what I think the 14 positions are.

15 The City's view is that 16 Mr. Hein's approach should be preferred, as it is 17 based on local practices and local knowledge. So, 18 first, why is FN30 appropriate? There are many 19 reasons for the case of applying FN30, and we've 20 set those out in the City's written submissions 21 and I've already mentioned this, but FN30 or greater is considered to be an acceptable friction 22 23 value and generally results below FN30 may merit 24 further investigation, and I know you have that point, Mr. Commissioner. 25

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1 As Mr. Hein testified, FN30 is 2 the prevailing guideline applied in respect of roadway friction in Ontario, and that's not meant 3 4 to suggest that there is some other guideline. 5 That is it in Ontario. It's also accepted that the Province of Ontario has not established a 6 7 friction management system for provincial or 8 municipal roads. Certainly that would provide 9 some assistance. But we also recognize that in 10 Canada as a whole there are no published standards, so Ontario are not alone in that. 11 12 And importantly, there's no 13 suggestion that FN30 should not be used to 14 understand friction values taken by the locked-wheel. Certainly the MTO, I don't think 15 16 they say that. Neither does Dr. Flintsch. 17 Dr. Flintsch does not say that FN30 is not 18 satisfactory as an investigatory level, nor has he 19 suggested that it's just not to be used. And Mr. Hein referred to the 20 21 U.S., a couple of states, what investigatory levels they use. Those figures hover below and 22 23 above FN30. FN30 sits roughly in the middle of 24 the comparisons that Mr. Hein located. So, in our view, there's no ambiguity in the evidence on the 25

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1 purpose and value of FN30.

2 Where the expert views depart 3 is the purpose and value of the grip tester 4 results and the application of the guidelines from 5 the UK guideline. So, what do the experts say on 6 this? Mr. Hein's view that even if you have grip 7 tester results, like in the Tradewind report, you should not examine them using guidelines that were 8 9 developed in the UK for the UK. In contrast, Dr. Flintsch believes that there is value in 10 relying on the UK values because you don't have a 11 criteria in Ontario otherwise to assess those 12 13 values against. Dr. Flintsch is correct that 14 there is no quideline in Ontario to understand 15 those values, but we say there's no criteria 16 because friction testing, as we've heard Mr. Hein talk about extensively, in Ontario is done using 17 18 the locked-wheel tester. Mr. Hein, in his decades 19 of experience, has not seen the application of the UK guidelines to evaluate friction values on a 20 21 roadway in Canada, and no one has questioned that 22 evidence. Of course, Mr. Hein was surprised that Golder went down that road. 23

24 So, the situation here with 25 the grip tester results is a foreign one and

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1 trying to address it now using a foreign 2 guideline, we say, is not the answer. In terms of why a foreign guideline is inapplicable, the 3 4 undisputed evidence is that the UK quidelines were 5 developed for the local conditions and environment б in UK, their specific asphalt designs, their 7 aggregates, their vehicle types and a host of other factors. 8 9 JUSTICE WILTON-SIEGEL: So. 10 Mr. Chen, is the City's position is that Tradewind report is simply of no value? 11 12 MR. CHEN: No, that is not the 13 position and we rely on what Mr. Hein has said in 14 his evidence, that he's not looking at individual values because there is no criteria. What he's 15 16 doing with the report and the values is looking at 17 them comparatively. Are there significant 18 deviations that he sees? That's the main use of 19 it in his view. So, it's not, and I think 20 21 Mr. Lewis had asked Mr. Hein this question, that you wouldn't just put it aside. What Mr. Hein 22 23 says is that you would look at it and see where 24 the values may differ drastically. And he didn't see any significant deviations when he looked at 25

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1 the results. 2 JUSTICE WILTON-SIEGEL: 3 Mm-hmm. 4 MR. CHEN: And just to 5 continue on the point of why the UK guideline is 6 inapplicable and should not be used, you know, 7 because of the differences, because the UK guidelines were developed for the UK, Mr. Hein 8 says that if we don't do that verification, if we 9 10 don't do that analysis, that it can be applied here, then we shouldn't use it. Dr. Flintsch says 11 12 effectively, well, let's just use it this time, 13 but that opinion is tough to square with the other 14 opinion, that you wouldn't adopt a standard from 15 another country without first verifying that it 16 can be applied to your own country. 17 So, Dr. Flintsch acknowledges 18 that he doesn't know if the UK guidelines are fit for our Ontario roads and you should verify it 19 20 first, but at the same time he says you should use 21 it. Dr. Flintsch makes that statement without undertaking any analysis or taking any steps to 22 23 satisfy himself that there is some conformance, 24 which I appreciate is a difficult task given his unfamiliarity with Ontario. There's no evidence 25

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1	on his familiarity with how the UK guidelines were
2	developed. He doesn't point to other
3	jurisdictions that casually rely on the UK
4	guidelines to assess their roadways. So, from the
5	evidence, we say there appears to be little, if
6	any, support for Dr. Flintsch's suggestion that
7	it's fine to use it here.
8	But aside from unreliability
9	and inapplicability, what else is the problem?
10	Mr. Hein's evidence is helpful on that and, in his
11	view, it creates confusion. Here, Mr. Hein says
12	that if you apply the UK guidelines and you apply
13	the FN30, you actually get two different answers.
14	He says that the UK guidelines say that action is
15	needed. That's not the case when you apply FN30.
16	Just to be clear, he makes that statement
17	obviously by looking at the 2014 MTO results.
18	So, you can see what the
19	practical effect is when you use two different
20	guidelines, one of which has not been tested or
21	verified. So, ultimately, Mr. Hein comes at this
22	question in a reasonable manner focused on local
23	practices, focused on certainty over ambiguity and
24	prioritizing engineering rigour. It's for those
25	reasons that Mr. Hein's opinion should be

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1 preferred.

2 JUSTICE WILTON-SIEGEL: But 3 Mr. Hein said if he had received that document, 4 you asked him about the concerns and he was asked 5 about the concerns, and he said he would indeed 6 look for higher or lower numbers and try to see 7 whether that's explicable in terms of the -- I'm 8 going to generalize now -- roadway surface, he was 9 asked did he see anything that troubled him? The 10 answer is no, it wouldn't concern him until he looked at the road, but he would have looked at 11 12 the road, having received that report. 13 MR. CHEN: So, he would have 14 looked -- so, for that values that are in the 20s, 15 I think was what he was referring to, so he --16 just stepping back, he didn't see any significant 17 deviations, but he did see some values in the 20s. 18 So, one thing he may have undertaken is a field 19 inspection on those locations where the values 20 were --21 JUSTICE WILTON-SIEGEL: That's what he -- but the real question here is not so 22 23 much in the abstract as in the application. What 24 should have happened when this report was received? That, at least, is one of the central 25

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1	questions in this inquiry and I think Mr. Hein and
2	Dr. Flintsch essentially were saying the same
3	thing in this one. They may come at it slightly
4	differently, but they were basically saying that
5	some further investigation in the field or, in
б	Dr. Flintsch's case further testing, others may
7	say the same thing, would have been warranted. Do
8	you want to speak to that?
9	MR. CHEN: I think
10	Dr. Flintsch goes much further.
11	JUSTICE WILTON-SIEGEL: But
12	whatever Dr. Flintsch says, you're relying at this
13	point on Mr. Hein and he said at a minimum a field
14	examination would have been warranted.
15	MR. CHEN: Yeah. Dr. Flintsch
16	says I think Dr. Flintsch says that a field
17	investigation and probably friction testing as
18	well. He comes at that, though, from the UK
19	guidelines.
20	JUSTICE WILTON-SIEGEL: Right.
21	MR. CHEN: Mr. Hein takes a
22	somewhat different view in that he's only looking
23	at the 20s and he may go out and look at the
24	pavement. He's not committing to any additional
25	friction testing as being necessary, but he also

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1 said he may have done it the following year with a 2 locked-wheel tester. 3 JUSTICE WILTON-SIEGEL: Right. 4 MR. CHEN: So, we see the 5 obligations as being different and, of course, б that comes from, you know, what guideline they're 7 looking at. And had, you know, locked-wheel testing been done in 2014, of course, we have the 8 2014 results, which Mr. Hein sees as being 9 10 acceptable to him. I note that it's 11:00 and it 11 12 escapes me when we take the break. 13 JUSTICE WILTON-SIEGEL: It's a 14 good guess, Mr. Chen. We normally take our break at 11:00, so if this is a convenient time to do 15 16 so, let's take a 15-minute break. MR. CHEN: Perfect. Thank 17 18 you. 19 JUSTICE WILTON-SIEGEL: We'll come back at 11:15. 20 21 --- Recess taken at 11:01 a.m. --- Upon resuming at 11:15 a.m. 22 23 MR. CHEN: Thank you, 24 Mr. Commissioner. May I proceed? 25 JUSTICE WILTON-SIEGEL: Yes,

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1 please do, Mr. Chen.

2 MR. CHEN: So, just before the 3 break we were talking about the grip tester 4 results and Mr. Hein's approach. Just to 5 highlight those points, of course, he's looking at significant deviations, which he talked about in 6 7 his evidence, was that he didn't see significant 8 deviations and that he may have undertaken some 9 sort of the a field inspection with respect to the values in the 20s. 10 11 Another important point that 12 comes out of that discussion is that Mr. Hein 13 would have no basis and no reason to link the 14 values in the 20s to the occurrence of wet weather 15 accidents on the Red Hill at that point, and he 16 had talked about the limits of the 2013 CIMA 17 study. 18 Mr. Hein was also asked in 19 cross-examination about his view of the grip tester results by Mr. Lewis, that wouldn't it be 20 21 the case that FN values would actually be lower 22 than the grip tester values since sometimes 23 directionally that is the case, and Mr. Hein's 24 response to that was that it would be possible, but he didn't know for sure. So, it's not an 25

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1	inference that can be drawn. You know, there's no
2	evidence as to whether it's always the case, on
3	every single pavement, that FN values would be
4	lower than GN values. And he wasn't shown any
5	locked-wheel results from 2014 that in fact
б	showed, you know, the type of directionally lower
7	values that I think the principles may suggest.
8	I had intended on talking
9	about the locked-wheel results first, so let me
10	just go to that now, which is the next slide.
11	These are straightforward. There isn't really
12	much dispute about them in the evidence. Of
13	course, there's locked-wheel testing from 2007 to
14	2014, of course not 2013, and also 2019. And what
15	the evidence shows from the locked-wheel results
16	is that the values are acceptable, they were
17	above, on average, FN30, with the exception of
18	some that were below FN30 by less than one decimal
19	point when you look at the ARA data from 2019.
20	Mr. Hein's view is that the
21	values just below FN30, and I'll come to those,
22	are minor and inconsequential. In terms of the
23	arc or what we see on this figure here, the
24	Canadian experts, Mr. Hein and Dr. Baaj, agree
25	that the decline is within the norm and I think

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1 Mr. Hein calls it a classic SMA curve, I think the 2 word was. And there's also no dispute that the friction results had levelled off on average above 3 4 FN30 either in 2013 or 2014. 5 So, I just want to look at the 2019 ARA friction results, which is what Mr. Hein 6 7 featured in in his report. What Mr. Hein is 8 looking for when he's assessing these values are 9 really values that are in the low 20s, which would 10 be concerning to him, and if there's some sort of a trend. So, he looks at the different lanes and 11 here, on the screen, you see northbound lane one 12 13 and the trend here is above FN30. 14 Just going to the next slide, which is northbound lane two, here the obvious 15 16 question to Mr. Hein was what you see a 29.2 at the two-kilometre mark, which is the third bar 17 18 from the left. He sees that as an outlier and not 19 a trend. Again, what the trend shows here is 20 above 30. 21 Go to the next slide. Southbound lane one, similar to northbound lane 22 23 one, a trend again above FN30. And finally, southbound lane 24 25 two, here there are three values that are just

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1 below FN30. You'll see that at the 6.5, 5.5 and 2 5-kilometre mark. Again, Mr. Hein's evidence was he sees no obvious trends suggesting any localized 3 4 friction problem. These are minor and 5 inconsequential. I mean, they're 0.3 or 0.4 below 6 the average of FN30. That said, because there are 7 consecutive numbers, he said he may conduct a visual inspection for pavement irregularities. 8 9 That's what he might do. But overall from the friction 10 values, Mr. Hein is not concerned. He sees them 11 12 as being acceptable. There are no red flags, no 13 safety concerns. And I just point out, as I 14 understand it, that the MTO is of the same view, 15 that at least the results from 2007 and 2014 don't 16 show that there are any problematic friction 17 values. There's no extended pattern of low 18 friction numbers or the types of deviations or 19 patterns that might have created concern. And then certainly the City was never advised of any 20 21 safety concerns arising from the friction results taken by the MTO. That is something that MTO 22 23 would have done if there were any safety concerns. 24 Just go to the next slide.

25 Keep going. Right. And so, I just touched on the

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1	first bullet there, that the MTO didn't raise any
2	safety concerns. We say the same point could be
3	made with respect to Golder, which we've detailed
4	in the City's closing submissions. With respect
5	to any of the friction values that Golder was
6	aware of, they never advised the City that there
7	was any safety concerns.
8	JUSTICE WILTON-SIEGEL: So,
9	help me out on this, because I think you must be
10	coming at this in a slightly different way from
11	the way I thought we would be looking at this.
12	The MTO, they're looking at
13	these numbers from the point of view of
14	acceptability of the SMA pavement, for which their
15	experience would say FN30, so I think that at
16	least I would understand safety concerns to be
17	numbers in the low 20s, in that context. But if
18	someone had one of the regions had come to them
19	and said, look, here's this collision history
20	we've got with wet weather accidents, my
21	understanding is the MTO wouldn't necessarily have
22	said, well, with these numbers, there can't be a
23	friction problem. There's some other explanation.
24	They would have said, we should at least consider
25	whether there's a friction problem.

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1	Now, do you see this
2	differently? Even though the number is slightly
3	above FN30, do you see this any differently?
4	MR. CHEN: I think what you're
5	describing is consistent with the MTO. They do
б	talk about many of their witnesses talked about
7	friction demand and it's not always about the 30,
8	if you have additional information. And it goes
9	back to the experts also, I think, aligning with
10	the experts' views on that.
11	And the point here is that
12	when the City, the MTO witnesses, were questioned
13	as to whether the results, you know, raised any
14	safety concerns, and it was a broad question,
15	safety concerns, their response was that, no, it
16	didn't raise any safety concerns, and so they
17	didn't reach out to the City.
18	The friction demand and I
19	think we touched on this earlier the friction
20	demand and the FN30 or the investigatory levels
21	are somewhat two different things, and so we've
22	talked and I will talk about friction supply and
23	friction demand.
24	JUSTICE WILTON-SIEGEL:
25	Mm-hmm.

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1	MR. CHEN: But they are two
2	separate
3	JUSTICE WILTON-SIEGEL: Sure.
4	MR. CHEN: things.
5	JUSTICE WILTON-SIEGEL: So,
б	with respect to Golder, again, it seems to me,
7	again, I invite your comments, but the analogous
8	situation for Golder would be, because these
9	numbers aren't in the low 30s, low 20s, they don't
10	by themselves I don't think anybody has
11	suggested that by themselves they reflect a
12	concern for safety in the sense that they can
13	create, be the principal cause of an accident.
14	But for Golder to be in the same sort of situation
15	as we were just analogizing to the MTO would
16	require that the City advise Golder that they were
17	aware of and concerned with a collision experience
18	in one or more areas, which the City never did, as
19	far as I can see. The first time that Golder was
20	aware that there was a concern for fatal accidents
21	on the highway seems to have been, in fact, as a
22	result of an e-mail from the City's expert,
23	Mr. Hein, in January of 2018.
24	So, is it meaningful to say
25	that Golder didn't raise any safety concerns?

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1	MR. CHEN: So, I think there
2	is still meaning to, you know, when we say neither
3	the MTO or Golder raised any safety concerns. And
4	I appreciate that Golder has been pushing that
5	they're not safety experts and, if that is the
6	case, I think that supports why, in their
7	recommendations, they haven't suggested or told
8	the City that there is a safety issue when a
9	particular remedy is not taken. I think there
10	still can be an expectation that you do and should
11	raise, if they had any safety concerns with
12	respect to the information that they had at the
13	time.
14	The interesting point about
15	Golder is, of course, they are a consultant and
16	telling us what we should they should be
17	advising us properly, you know, and, while they
18	have said that they're not safety experts, I think
19	in the same breath they have also, kind of, said
20	they warned the City about skid hazards. So,
21	there is a bit of, I think, insincerity there as
22	to what their role is and what they can do and
23	what they should have done for the City.
24	JUSTICE WILTON-SIEGEL: Okay.
25	MR. CHEN: In the evidence, it

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1 was explored through various witnesses as to the 2 wording and language, you know, in the draft Golder report and the Tradewind report. Just in 3 4 terms of this point of not raising any safety 5 concerns, there was certainly no urgency expressed б in the language. There were no real specific 7 timelines expressed. Again, no indication of a safety concern. And that's who the City is 8 9 relying on for advice. And, of course, my colleague will talk about Ms. Baker, but she 10 emphasized those principles. 11 12 So, with the role of friction 13 and friction values in mind, I want to turn now to 14 remedies and more particularly on something you've 15 asked me about, which is friction supply and 16 friction demand on a particular roadway. 17 JUSTICE WILTON-SIEGEL: Okav. 18 MR. CHEN: Skid resistance can 19 be improved by increasing the supply of friction, for example, by physically addressing the 20 21 characteristics of the pavement. Skid resistance can also be improved by taking steps to reduce the 22 friction demand. And there was discussion on both 23 24 sides, the supply and demand, by both experts. Right? The supply topic came up in the context of 25

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1	the recommendations that were made. The demand
2	came up in the context of countermeasures, as a
3	way of addressing friction demand.
4	So, I'll talk about friction
5	supply first. So, one of the issues that
6	Dr. Flintsch and Mr. Hein addressed are
7	recommendations that Golder made in relation to
8	microsurfacing in 2014 and shot blasting in 2019.
9	With respect to microsurfacing, they have
10	differing views because they disagree on the
11	interpretation of the friction values and whether
12	it's low or not. Mr. Hein's view is that
13	microsurfacing was not needed, you know, in light
14	of the friction values and certainly not justified
15	for its costs, which would perhaps, I believe, be
16	in the order of a million dollars or so. So, in
17	his view, the return on that investment and
18	considering, you know, a municipality's balancing
19	of pros and cons, that's just not there.
20	An important point to note,
21	though, is Dr. Flintsch said microsurfacing could
22	have addressed a friction problem, but he actually
23	didn't go on to say when it should be done or how
24	to address microsurfacing in the context of other
25	options which may have been available. And just

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to go forward, friction demand is, of course,
 something he agrees is another way of addressing
 skid resistance issues.

4 With respect to shot blasting, 5 again, Mr. Hein doesn't believe it's necessary, 6 but in any event, Mr. Hein and Dr. Flintsch agree 7 that at the time of considering shot blasting, it 8 was not necessary given that resurfacing was in 9 the works. And shot blasting itself is a very 10 temporary remedy, in the range of months, with some uncertainty as to its effectiveness, which 11 was raised by Mr. Hein, who has actually done it 12 13 before.

14 JUSTICE WILTON-SIEGEL: So, I 15 had a little trouble understanding the evidence 16 with respect to microsurfacing in 2014 in terms of 17 what was intended. If I understand correctly, and 18 please help me if I've got it wrong, Dr. Uzarowski 19 proposed microsurfacing not principally to address 20 friction at all but in the context of pavement 21 prevention, as a pavement prevention tool, for extending the life of the surface coat. And 22 23 Mr. Moore was of the view that he didn't like 24 microsurfacing for that purpose. He had some experience with it in the City and it had been a 25

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1	negative or uniformly negative and, therefore, he
2	wasn't accepting it. But this discussion was all
3	in the context of treatment of the pavement
4	surface, as it existed at that time.
5	Is that your understanding or
6	do you have a different understanding of that
7	discussion back in 2014?
8	MR. CHEN: So, I confess I may
9	need to go back to some of the documents to
10	confirm. I think it's on the right track, but if
11	I can have the opportunity to come back.
12	JUSTICE WILTON-SIEGEL: Okay.
13	So, the followup and the reason for asking the
14	question is I had trouble understanding Mr. Hein's
15	evidence, whether he was actually talking about or
16	commenting on the appropriateness of
17	microsurfacing in that context in 2014 or simply
18	as a means of increasing friction back in 2014,
19	which he wouldn't have felt was necessary, or
20	whether in fact he was talking about
21	microsurfacing when it reappeared as a
22	recommendation of Dr. Uzarowski later on, around
23	about 2017.
24	How do you understand
25	Mr. Hein's evidence?

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1	MR. CHEN: So, Mr. Hein's
2	opinion on microsurfacing was focused on whether
3	the friction aspect
4	JUSTICE WILTON-SIEGEL: Right.
5	MR. CHEN: of the question,
6	that
7	JUSTICE WILTON-SIEGEL: As of
8	2014?
9	MR. CHEN: As of 2014, yes.
10	JUSTICE WILTON-SIEGEL: And he
11	felt it wasn't appropriate from a cost-benefit
12	analysis, given how he estimated the friction
13	situation?
14	MR. CHEN: That's correct.
15	JUSTICE WILTON-SIEGEL: Right.
16	MR. CHEN: That's his view.
17	JUSTICE WILTON-SIEGEL: Okay.
18	MR. CHEN: So, now looking at
19	friction demand, the skid resistance from the
20	friction demand side, both Mr. Hein and
21	Dr. Flintsch agree that friction demand is
22	affected by various factors, like speed,
23	curvature, ramps, human factors and so on.
24	Mr. Hein and Dr. Flintsch were both asked about
25	the 2015 CIMA report, which concluded that a

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1 combination of speed and wet surface conditions 2 may be the primary contributory factors to wet 3 road collisions. And it was also agreed by both 4 the experts that there's not enough evidence to 5 say, you know, which one of speed or wet surface 6 conditions is the primary contributor of those 7 collisions.

8 So, in that case, it's again 9 accepted by both experts that a perfectly acceptable way to try and reduce the number of 10 collisions or the severity of collisions is 11 12 through countermeasures, such as reducing 13 speeding. And why is that acceptable? As the 14 experts have told us, reducing speeding lowers 15 friction demand. It's the simple point that the 16 faster you go, the more friction you need; the 17 slower you go, the less friction you need. 18 So, it's not necessary for a 19 municipality, for example, to immediately hire, 20 you know, a road construction crew and bring out 21 the large machinery to change or alter the 22 pavement surface. Of course, that comes with 23 significant cost, whether it be monetary or 24 impacts on traffic, and it comes with some uncertainty about the effectiveness as well. 25 And

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1	in Mr. Hein's experience, countermeasures such as
2	signage or speed enforcement will have a
3	substantially higher impact on collisions than
4	incrementally increasing the friction on the
5	pavement surface. And in his evidence, he warned
б	us that increasing friction does not necessarily
7	reduce collision frequency. It may have no effect
8	at all, so it's going back to the balancing aspect
9	of, really, what to do.
10	Mr. Hein's evidence on this
11	point is not disputed and I think it's important
12	to keep in mind as you hear the submissions of my
13	colleague Ms. Contractor. I just have one final
14	topic to talk about before I turn it over to her.
15	So, with friction values in
16	mind and having regard to the role of friction, I
17	just wanted to briefly address the topic that all
18	experts address, which is ranking contributory
19	factors to wet road collisions and, you know, the
20	four factors that were looked at from the legal
21	memo was slipperiness, speed, curves and proximity
22	of ramps. With the exception of Mr. Brownlee, all
23	of the experts effectively testified that to rank
24	those factors, more analysis needs to be done,
25	like accident reconstruction or, as Dr. Flintsch

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1 says, more scientific evidence is necessary. 2 So, Mr. Brownlee concludes, though, that reduced road surface friction is the 3 4 primary or the highest ranking contributory cause 5 of overrepresentation of wet road crashes and that 6 the four factors can be ranked. Unfortunately, 7 he's alone in that conclusion and, for that reason alone, I think the conclusions of all the other 8 9 experts should be preferred. But moreover, as 10 we've detailed in our closing submissions, his conclusion is not based on any overrepresentation 11 12 analysis that he did in general or specifically in 13 the context of the Red Hill Valley Parkway to 14 actually substantiate his conclusion, nor is his 15 view supported by the Highway Safety Manual, which 16 we talked about and is a manual that is based 17 on -- it's a quantitative based on an abundance of 18 quantitative data as to what the key causes of 19 particular accidents are. So, he's inconsistent 20 with the experts, he doesn't do his own analysis 21 and he's not supported by the available 22 authorities. 23 So, that is all I intended to 24 make submissions on today, Mr. Commissioner, with

25 respect to friction and road safety.

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1 JUSTICE WILTON-SIEGEL: Thank 2 you. 3 MR. CHEN: I can say I will 4 review with respect to the conversation between 5 Mr. Moore and Dr. Uzarowski, so I will look into 6 that. 7 JUSTICE WILTON-SIEGEL: Okav. MR. CHEN: It is now 11:45. 8 9 Would I be imposing if we asked for an early lunch 10 due to scheduling issues? JUSTICE WILTON-SIEGEL: I'm 11 12 sorry, you have a scheduling issue? 13 MR. CHEN: I don't have a 14 scheduling issue, but we're just trying to -obviously there's a couple others that will be 15 16 making submissions and is it possible to have an 17 early lunch? 18 JUSTICE WILTON-SIEGEL: 19 Ms. Contractor would prefer to defer. Is that 20 what you're asking or saying? 21 MR. CHEN: In effect, yes. 22 JUSTICE WILTON-SIEGEL: Okay. 23 I'll just look if -- do any of the other counsel 24 have any concern about taking our break now and returning at 1:00? I don't have the other counsel 25

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on my screen, but I'll assume the silence 1 2 indicates no. In that case, then let's stand 3 adjourned until 1:00. 4 MR. CHEN: Thank you, 5 Mr. Commissioner. 6 JUSTICE WILTON-SIEGEL: Okay. 7 --- Luncheon recess taken at 11:45 a.m. --- Upon resuming at 1:01 p.m. 8 9 MS. CONTRACTOR: Good afternoon, Mr. Commissioner. May I begin? 10 11 JUSTICE WILTON-SIEGEL: Yes, please do, Ms. Contractor. 12 13 CLOSING SUBMISSIONS BY MS. CONTRACTOR: 14 So, in my submissions this 15 afternoon, I'm going to continue the theme of 16 looking at the impact of the limited disclosure of 17 the Tradewind report on the functionality of the 18 Red Hill, the safety performance of the Red Hill. 19 Next slide. And as you'll see 20 in the three categories that I'm going to be 21 focused on with respect to the terms of reference are, Category 3, looking at the steps that the 22 23 City has already taken and has been taken since 24 2010 to monitor, to maintain and to improve the safety of the Red Hill. And the Category 4 terms 25

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1	of reference asked us to consider the impact of
2	the non-disclosure or the limited disclosure of
3	the Tradewind report on the safety performance on
4	the Red Hill. And lastly, I'll speak to the steps
5	taken after Mr. McGuire learns of the report, in
6	2018.
7	Sorry, would you like me to
8	slow down?
9	JUSTICE WILTON-SIEGEL: No,
10	it's fine.
11	MS. CONTRACTOR: Okay. And
12	the last category will largely be about the issue
13	of interim measures and the dealings between legal
14	services and public works.
15	Thank you. So, I'm going to
16	start by touching very briefly on the various
17	programs that the City had already put into place
18	to improve the Red Hill, and we've detailed those
19	in our closing submissions, and so I don't want to
20	spend too much time on that, but I do want to
21	highlight a couple of them.
22	Then I will look at the
23	independent third-party safety reviews that the
24	City had arranged for the Red Hill and
25	specifically will spend some time on the 2013 and

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the 2015 CIMA reports. And lastly, I'll take you through the evidence regarding the steps taken by the City to confirm that the Red Hill continued to operate safely in the latter half of 2018, after Mr. McGuire learns of the 2014 draft Golder report and the Tradewind report.

7 Next slide. Just to take a 8 step back first and, you know, we, of course, over 9 the past two years, learned a great deal about the 10 City's public works department. It's a busy 11 department, to be sure. It's got an important 12 It provides essential services to the iob. 13 residents and visitors of Hamilton, including 14 roads operation, maintenance and infrastructure 15 rehab for over 7,000 lane kilometres of urban and 16 rural roads, of which the Red Hill is about 7.5 17 kilometres. And, of course, in addition to the 18 roads work that public works is responsible for, 19 there is infrastructure rehab, parks, open spaces 20 and a number of other matters and subject areas 21 that you can see up on the screen. 22 And so, given these competing 23 priorities, save, for example, between waste 24 management, forestry and water, it's really

25 important that municipalities and the sections and

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1 divisions and really city staff members be mindful 2 about how they allocate their resources and that they do so in an effective way. And I'll just 3 4 stop here and highlight a guick example of this. 5 And if I could get to the next б slide, please. And, you know, one of the ways 7 that city staff can make a decision about how to effectively allocate resources when faced with 8 9 competing priorities is, of course, to rely on the 10 advice from their consultants with respect to, you 11 know, what really needs to be done versus what's optional. And, of course, in her report, 12 13 Ms. Baker, the public policy expert put forward by 14 commission counsel, she provides some really 15 helpful quidance on that. And her quote is up on 16 the screen there, but essentially she notes that 17 recommendations from consultants about things that 18 the City must do versus things that are optional 19 are so essential in ensuring that the City's time, 20 its efforts, its resources, are assigned to the 21 right priorities. 22 And I'm going to take you back 23 to this a little bit more when we get to the 2013 24 CIMA reports, but I did want to highlight that point quickly here as well, because, you know, 25

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1 Mr. Commissioner, it really does provide important 2 context in assessing the decisions of city staff. 3 Okay. So, the next slide, 4 please. So, we know as well from all of our 5 education in the public works department, we know 6 that it's been restructured and reorganized quite 7 a bit, and a lot of that is the result of 8 recommendations from an external consultant, and 9 they strive to make the department run more efficiently. One of the main divisions in that 10 11 department, the transportation, operation and 12 maintenance group, that's the group that was 13 responsible for the safety and maintenance of the 14 Red Hill, you know, which included evaluating existing traffic conditions. We're going to stay 15 16 focused on that group for the majority of my 17 submissions and, because, as I say, they are the 18 ones that were putting in all the work to maintain 19 and improve the Red Hill. 20 The asset management section 21 and the engineering services division, as you know, is responsible for the infrastructure, the 22 23 durability of the roadway. That's a fairly clear

24 line in the sand, but, of course, as we know,

25 there's some confusion about that when it comes to

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friction and largely because friction, in and of
 itself, lays somewhere in the middle of those two
 things.

4 So, here are a few of the City 5 programs and initiatives that I would like to б highlight for you. Again, this is not a 7 comprehensive list and we've included some additional materials in our closing submissions, 8 9 but I wanted to highlight a couple of things here 10 for you. So, the traffic safety status reports and annual collision reports are similar reports 11 12 that provide traffic collision statistics, and 13 basically, a breakdown of the collisions and 14 identifies and patterns that emerge from those 15 collisions. The traffic safety status reports ran 16 until 2010, I believe. And they included network 17 screening data for the last few years before that. 18 The annual collision reports 19 began in 2017 and they both function as a way to 20 have some transparency between the public and 21 council and keep people up to date as to the work of these departments when it comes to the safety 22 23 of the roads and the safety of the Red Hill in 24 particular.

25 Pardon me, I'm just going

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1	to
2	JUSTICE WILTON-SIEGEL: I just
3	want to confirm. Between 2010 and, really, the
4	end of the 2018, when the collision report was
5	finalized, and, I guess, beginning of 2019,
6	actually published, there were no published
7	collision statistics. Correct?
8	MS. CONTRACTOR: That's
9	correct. And if we could go to slide 55, and that
10	touches on that a little bit. So, you're right
11	that the last traffic safety report included
12	network screening information from 2005 to 2009.
13	The 2007 annual collision report included network
14	screening information for 2013 to 2017, so it goes
15	all the way back to 2013, but you are correct in
16	that it doesn't come out until 2017.
17	JUSTICE WILTON-SIEGEL: No,
18	2018. Right? My recollection is that the first
19	draft was in the summer of 2018. Mr. Soldo wanted
20	considerable changes to it and
21	MS. CONTRACTOR: Correct.
22	JUSTICE WILTON-SIEGEL: it
23	was approved in February of 2019.
24	MS. CONTRACTOR: So, there's
25	a I think the reference to the 2017 annual

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1 collision report, and I'm happy to double check 2 this, it contains the network screening list for 3 2013 to 2017. 4 JUSTICE WILTON-SIEGEL: Right. 5 MS. CONTRACTOR: And it was --6 JUSTICE WILTON-SIEGEL: The 7 information itself wasn't actually published --8 MS. CONTRACTOR: That's right. 9 JUSTICE WILTON-SIEGEL: It 10 wasn't actually available to anyone until the summer of 2018. 11 MS. CONTRACTOR: That's right. 12 13 I think it's still maybe called the 2007 annual 14 collision report. 15 JUSTICE WILTON-SIEGEL: Of 16 course. It's for the period that ends at the end of 2017. 17 18 MS. CONTRACTOR: That's right. 19 Okay. So, you're right in that there is a hiatus 20 largely, as we understand from the evidence, 21 because the director that was responsible for that 22 program had moved on, and so there's some 23 personnel issue. But I did want to note here that 24 notwithstanding the hiatus on the network screening program, we know that staff were doing 25

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1	their own collision reviews of the Red Hill in
2	2013, in 2014, particularly with respect to wet
3	weather collisions, and, of course, in
4	January 2018, the City engages CIMA to do a
5	collision memo. Later that year, there is a
6	roadside review, along with a number of the other
7	CIMA studies, through which a collision analysis
8	is being completed. And then the January 2019
9	memo as well.
10	So, there's a number of folks
11	that have their eyes on collision data for the Red
12	Hill between 2014 and 2019 time period,
13	notwithstanding the fact that the network
14	screening program and collision countermeasure
15	program was not up and running at that time.
16	Okay. Just going back a
17	couple of slides, I wanted to chat a bit more
18	about the network screening and collision
19	countermeasure program, so I guess we could go to
20	the next you're already there. Perfect.
21	So, the City's network
22	screening program, and we've heard evidence on
23	this, it uses a sophisticated methodology to carry
24	out a comprehensive review of the City's entire
25	road network and to identify locations at which

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1	collisions are overrepresented and that could most
2	benefit from improvement in order to best allocate
3	the use of the City's resources. And, at the
4	time, under the collision countermeasures program,
5	there would be monthly meetings where the list
6	identified by the network screening program were
7	discussed, specific segments of the road were
8	provided to specific members of the group, and
9	then there would be a presentation from that
10	member identifying, you know, what the issues
11	might be on that roadway or segment of the roadway
12	and ways to address it. And I wanted to provide
13	an example about the Red Hill because it shows
14	that this program worked exactly the way that it
15	ought to have.
16	And so, if we can go, please,
17	to slide 54.
18	JUSTICE WILTON-SIEGEL: Can I
19	just confirm?
20	MS. CONTRACTOR: Sure.
21	JUSTICE WILTON-SIEGEL: We are
22	talking in terms of timeframe of the period up to
23	2010. Is that correct?
24	MS. CONTRACTOR: That's
25	correct.

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1	JUSTICE WILTON-SIEGEL:
2	Nothing past that?
3	MS. CONTRACTOR: So, as I
4	mentioned, the collision countermeasures program
5	worked from 2007, from the start of the Red Hill,
6	2007, to 2010. It did operate before 2007, I
7	believe, and it went on a hiatus because of some
8	personnel issues and then was resumed in 2017.
9	JUSTICE WILTON-SIEGEL: I'm
10	just wondering if we have any evidence about its
11	operation in 2018, for example, or 2019.
12	MS. CONTRACTOR: So, I believe
13	Mr. Soldo confirmed that it continues to be a
14	program that the City is using.
15	JUSTICE WILTON-SIEGEL: But in
16	terms of specifics, in terms of what it's
17	identified and whether that includes sections of
18	the Red Hill Valley, I don't recall any evidence
19	in that timeframe as opposed to much earlier.
20	MS. CONTRACTOR: So, I believe
21	the is your question, sir, whether there's
22	evidence that the network screening program, once
23	it was resumed, worked to address any issues that
24	may have been identified on the Red Hill through
25	that list? Is that your question?

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1	JUSTICE WILTON-SIEGEL:
2	Essentially, yes.
3	MS. CONTRACTOR: Okay. So, I
4	think in part the chronology will play a bit of
5	a will present a bit of a challenge. But, as
6	you'll recall, in his examination, in Mr. Soldo's
7	examination, he did a very comprehensive review of
8	the annual collision report with commission
9	counsel and, at that point, went to the network
10	screening list, and that would have been from 2013
11	to 2017, so all those years. And I can confirm
12	this, although I'm fairly certain, that there were
13	no sections of the Red Hill mainline that
14	appeared, but that there were some sections of the
15	Red Hill ramps that did appear. And at the time,
16	as you'll recall, Mr. Soldo had just started at
17	the City. There were discussions about
18	resurfacing, the roadside assessment review had
19	begun.
20	And so, I'm happy to go back
21	and find some pinpoints, but I think my general
22	response to that, sir
23	JUSTICE WILTON-SIEGEL: Okay.
24	We'll take a look. Okay.
25	MS. CONTRACTOR: The general

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1	response would be that the annual collision
2	report, the 2017 one or the 2018 one, whatever you
3	want to call it, but the one that's giving you the
4	numbers from 2013 to 2017, and to the extent that
5	it identified segments of the Red Hill, those were
6	addressed through the roadside assessment and the
7	imminent paving.
8	JUSTICE WILTON-SIEGEL: Right.
9	Yeah. Just looking at the first of your points
10	here, the Mud Street off-ramp or ramp 6, ramp
11	number 64, that's back in 2010, I think, but I'm
12	not
13	MS. CONTRACTOR: It is. And
14	we don't have to it's in the closing
15	submissions. We don't have to go through it. It
16	just was an example of showing that the program
17	worked then and, for the reason that I just shared
18	with you, I think continues to work going forward,
19	as well.
20	JUSTICE WILTON-SIEGEL: Okay.
21	MS. CONTRACTOR: I'll just
22	make a quick note on this point because it does
23	become relevant a bit later on when we talk about
24	the 2013 CIMA report, and so all I'll say about
25	this is this ramp is ramp 6, as is identified in

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1 the 2013 CIMA report, and as a result of this 2 collision countermeasure program, a number of countermeasures were implemented between 2010 and 3 4 2013, which included left-hand signs, curve 5 warning signs, and you'll see the list there up on б the screen, speed advisory signs as well. And so, 7 that becomes relevant when considering whether 8 ramp 6 needs further recommendations at the time 9 of the 2013 CIMA report, and we'll chat about that 10 then.

11 And then the last program that 12 I wanted to just touch on briefly is the Hamilton 13 Strategic Road Safety Committee. It's composed of 14 representatives from a number of stakeholder 15 groups, including the Hamilton Police and 16 different departments of public works, including 17 traffic operations and engineering. And the 18 objective really is to have regular meetings to 19 find ways to reduce collisions on all roads, but 20 specifically with respect to the Red Hill as well. 21 And it was through their initiative, for example, 22 that, in 2016, the committee worked to have the 23 Hamilton Police Services establish an aggressive 24 driving enforcement campaign on the Red Hill. So, just an example of some collaboration between City 25

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1	groups and external City groups as well.
2	JUSTICE WILTON-SIEGEL:
3	Mm-hmm.
4	MS. CONTRACTOR: All right.
5	So, those are the few internal programs that I
6	wanted to raise with you.
7	I would like to move now on to
8	the external work that the City arranged,
9	particularly the 2013/2015 CIMA reports.
10	So, we've heard evidence a few
11	times, I think, that there really is no road like
12	the Red Hill in Hamilton. It's a high-speed
13	parkway and it's unlike the LINC, which, of
14	course, is quite linear. So, given the
15	particularities of the Red Hill, the first thing
16	that the City did right is it went out and sought
17	consultation from an independent third-party
18	expert to conduct the safety assessment. And
19	there's a quote here from Martin White, who, of
20	course, was then the manager of traffic operations
21	and engineering, and he says:
22	"You know, one of the
23	things I'll say is that
24	traffic staff, we're
25	experts in local

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1		residential roadways,
2		arterial roadways, but
3		operating essentially a
4		parkway halfway between
5		an arterial road and a
6		freeway or a highway, we
7		didn't have a lot of
8		experience with that and
9		I think it was prudent to
10		hire a consultant who
11		would have a lot of
12		experience with that, who
13		could assess those things
14		from a much higher
15		perspective and had more
16		knowledge and expertise
17		than that."
18	And,	similarly, if we go to
19	the next slide, please,	Mr. Geoff Lupton, the
20	director of energy, made	e similar comments, noting
21	the importance of engagi	ing a consultant, an
22	outside party that has a	an unbiased review of what
23	needs to be done with th	ne appropriate expertise.
24	So, again, this shows th	nat the traffic group
25	particularly understood	their own limitations here

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and appropriately sought out and relied on the
 independent expert advice in assessing the safety
 of the roadway.

4 We can skip. Thank you. So, 5 before we jump into the nitty-gritties of the 2013 б CIMA report and, you know, really take a look at 7 what steps did the City take and what steps didn't they take, in my view, it's going to be very 8 9 important that we consider the context in which CIMA made their recommendations and the context in 10 which city staff understood those recommendations. 11 And, specifically, there's, if 12 13 we can skip the -- thank you. And, specifically, 14 there's what I'm calling four foundational 15 principles or factors or however you want to call 16 it. But the four things we really need to look at 17 in detail -- sorry. We've looked at that and 18 provided you the evidence for it in detail, so I'm 19 not going to go too much in detail here because, 20 frankly, I think a lot of this stuff is common 21 sense, but we did get a lot of evidence from folks from CIMA, from the City, about their expectations 22 23 in working with consultants and the type of 24 recommendations they expect, and so we provided that to you in the closing submissions, but I do 25

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1 want to touch on a few of these here. 2 So, first is that consultants 3 ought to identify any actual or potential safety 4 issues immediately. I don't think that's a 5 controversial statement. Certainly, it is б consistent with the express agreement with CIMA. 7 I think in their 2013 request for proposal, that 8 language is found there. And certainly city staff, in their evidence, have also stated that, 9 10 yes, of course I would expect the consultant to advise me of any actual or potential safety issues 11 and not to wait for the report but to let me know 12 13 as soon as possible. 14 And we can go to the next slide. I wonder if we could move -- I'm not able 15 16 to see the full PowerPoint screen, so I wonder if 17 we could just move the top pane aside. Thank you. 18 Apologies, Mr. Commissioner. Yes, that's better. 19 Move it up. And the next factor or 20 21 principle, and it's certainly an important one, is 22 that recommendations ought to be identified as 23 mandatory or optional. And we heard from, again, 24 Ms. Baker, from the CIMA witnesses and the City witnesses on the importance of distinguishing 25

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between recommendations that are mandatory or
 should be considered and recommendations that may
 be helpful but are ultimately discretionary and
 may not be required.

5 And here, we just have a quote 6 from Mr. Malone acknowledging that should be 7 considered is used deliberately in the traffic transportation engineering world. It indicates 8 9 that, really, an action should be done unless 10 there's a really good reason not to, and otherwise could be done means that it's optional and not 11 12 required. And what's important to note here is 13 that not only are CIMA, the CIMA witnesses, saying 14 that this is what we do, this is how we use the 15 language in our report, this is what it means, but 16 we also have evidence from the city staff, 17 including Mr. Cooper, Mr. Ferguson, Mr. White, 18 Mr. Warren and Mr. Lupton, all of whom, again, 19 worked on the 2013 or 2015 CIMA report and confirmed that they had a similar understanding of 20 these terms. And so, when CIMA is saying you 21 could do something, they are interpreting that as 22 23 I don't need to do this, I'll put it on the back 24 burner and try my low-hanging fruit, so to speak, countermeasures first, and if I'm unsuccessful at 25

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1 that, then we'll try that in the future. 2 And, speaking of low-hanging 3 fruit, the third factor here is recommendations 4 need to have appropriate timelines and be 5 prioritized to allow for a staged approach. And 6 the staged approach or the prioritization of 7 countermeasures is really an important factor here and it continues to be as we assess what staff did 8 9 and didn't do in 2013 and 2015. And based on my 10 understanding of Ms. Baker's evidence, you know, 11 it is actually a good way to make sure that you 12 are making the best use of municipal resources and 13 time, and so that's an important factor with 14 certainty. 15 JUSTICE WILTON-SIEGEL: Could 16 you help me out on this? I think that that's at a 17 level of generality of which you've pitched it 18 unimpeachable, but I read Ms. Baker's evidence to 19 be that that's an appropriate responsibility of staff rather than the consultant. 20 21 MS. CONTRACTOR: Sorry, just so I understand your question, your view is that 22 23 Ms. Baker says that staff are responsible for 24 prioritizing their counter --25 JUSTICE WILTON-SIEGEL:

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1	Correct.	
2	MS. CONTRACTOR: Right. And I	
3	don't disagree with you and I think that's what	
4	we've seen, in fact, with the city staff. And I	
5	think what I'm attempting to say here is that	
б	recommendations from a consultant should have	
7	timelines to allow for this type of	
8	prioritization.	
9	JUSTICE WILTON-SIEGEL: Yes.	
10	MS. CONTRACTOR: Where	
11	possible, of course. Right?	
12	JUSTICE WILTON-SIEGEL:	
13	Timelines in the sense of what it would take in	
14	order to implement something, yes. Timelines in	
15	the sense that they incorporate the priorities of	
16	the staff, I thought that was something that	
17	Ms. Baker thought was inappropriate.	
18	MS. CONTRACTOR: Give me one	
19	second. I'm just going to go back to my Baker	
20	quote, make sure I have that right.	
21	So, the quote that I had	
22	previously put up, I take it that that's not what	
23	you're referring to, though?	
24	JUSTICE WILTON-SIEGEL: No. I	
25	think you would really have to read the report	

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1 more in its entirety, I think. 2 MS. CONTRACTOR: Right. And 3 maybe you can give me a better sense, I'm sorry 4 I'm not following, of what your question is. Is 5 it about the appropriateness of the staged б approach? 7 JUSTICE WILTON-SIEGEL: No. But to give an example, if something is not -- if 8 9 the staff is of the view that a particular 10 countermeasure is not budgeted for and, therefore, can't be done in the short term, let's say, it's 11 12 for staff to say that, not for staff to advise the 13 consultant and have the consultant, in effect, 14 determine the proposed recommended timeline by 15 reference to staff's view of the budgetary 16 feasibility of something. 17 MS. CONTRACTOR: Right. And I 18 think you might be referring to -- I'm just trying to find it because I think I have a screenshot of 19 it in one of my PowerPoints. Otherwise, I'll --20 21 Why don't we go to slide 70, up ahead a yeah. little bit. And it might be smaller than I was 22 23 hoping, but this is the page from the 2013 CIMA 24 report where CIMA states: 25

"The City has indicated

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1 that with respect to a select number of 2 3 countermeasures, a staged 4 approach to 5 implementation will be undertaken." 6 7 Is that what you're referring to, sir? 8 9 JUSTICE WILTON-SIEGEL: I'm not sure that I was specifically referring to 10 that, no. 11 12 MS. CONTRACTOR: Okay. 13 JUSTICE WILTON-SIEGEL: Okay. 14 I've given you the question. Why don't I just 15 leave it there? I don't want to interrupt your presentation. 16 MS. CONTRACTOR: That's fine. 17 18 Okay. So, if we could perhaps go to slide 64. 19 So, we've touched on three of the four, you know, 20 what I've called foundational principles, which 21 really stem from the expectations that staff have 22 for their consultants and consultants' 23 understanding of, you know, what they are required 24 or may be asked to do. 25 And the last one there, no

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1 such thing as a safe road, you can only make a 2 road safer, that's come to us from a number of different sources, but that particular line was 3 from Mr. Malone in, I think, his June 1 4 5 examination. I'm happy to find the cite for you б if you would like, but I think this is an 7 important point because it reminds us that safety 8 is not a binary, that a road can always be made 9 more safe.

10 And so, to take you back to, you know, the City worker that is making decisions 11 12 in the face of competing priorities and it's 13 looking at the information it's obtaining from its 14 consultant about what's necessary and what's 15 optional and timelines that allow for a staged 16 approach and considering that a road can always be more safer, you know, I think that there's a lot 17 18 of discretion left with staff about when and how 19 to implement some of these things, depending on 20 the quidance that they get from their consultant. 21 And, as we go through the specific recommendations 22 in the 2013/2015 report, we'll see that manifest a bit more clearly. Okay? Okay. 23 24 So, the 2013 CIMA report, it,

25 of course, was not a review of the entire roadway

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1 but a portion of it. The conclusion, the overall 2 conclusion, was that they did not identify any urgent or significant safety issues in that study 3 4 area, but they did identify countermeasures that 5 would improve the safety performance of some of 6 the other study areas and identified segments in 7 the mainline and the ramps that could benefit from 8 improvement.

9 I want to start by looking at 10 the collision analysis in the -- sorry. Sorry, 11 you can go one step back. All right. Thank you. So, continuing with the key findings, as I said, 12 13 they conclude that the study area was performing 14 well overall, but they also conclude that there 15 are some segments of the Red Hill that have a 16 higher proportion of certain collision traits, 17 such as wet weather or non-daylight conditions. 18 But, as we note in our written submissions, there 19 are some significant limitations to this analysis 20 that would undermine that conclusion. And, 21 Mr. Malone, on his examination, agreed with many of these limitations, and so I would like to take 22 23 you through that now, because the collision 24 analysis is essential to their finding that there was a high proportion of wet weather collisions, 25

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	RED HILL VALLEY PARKWAY INQUIRY	N
1	which, of course, underpins the recommendations	
2	ultimately made in the report.	
3	So, we know that CIMA did two	
4	types of collision analysis. We can go to the	
5	next one, please. Thanks. Without going into to	С
б	much detail about this one, the ISATe tool,	
7	essentially it's an analytical model that is	
8	calibrated across a number of other facilities,	
9	which allows it to assess the expected number of	
10	collisions on segments and compared to the	
11	observed numbers to try to have some sort of	
12	apples-to-apples comparison between different	
13	facilities.	
14	The CIMA report itself notes	
15	that there are significant limitations to using	
16	this tool on the Red Hill, because the ISATe was	
17	not calibrated for Hamilton roads and the report	
18	goes on to state that calibration is important	
19	because it ensures that the evaluation results are	e
20	meaningful and accurate. And so, what does this	

20 meaningful and accurate. And so, what does this
21 mean? It means that we can't use this tool to
22 compare it to other facilities that might be
23 similar to the Red Hill, but we may be able to use
24 it to compare it to parts of the Red Hill against
25 each other.

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1	And, on examination,
2	Mr. Malone agreed that there are limitations to
3	this approach as well, because comparing segments
4	of the study area of the Red Hill against others
5	when assessing collisions, you're essentially,
6	again, doing a bit of an apples-to-oranges
7	comparison because segments with different
8	characteristics are going to have different
9	expectation of collisions. So, based upon the
10	ISATe, that's not going to tell us whether or not
11	a segment of the Red Hill or certainly the entire
12	Red Hill or the study area in this case, I should
13	say, has a high proportion of wet weather
14	conditions or non-daylight collisions.
15	We can go back to the other
16	one. And the second type of collision analysis
17	that CIMA performed in the 2013 CIMA report was
18	simply to look at the proportion of wet weather
19	collisions or non-daylight conditions, sorry,
20	non-daylight collisions just to compare those to
21	the proportion, to the municipal and provincial
22	average. And, you know, I think we can all see
23	the flaw in that comparison.
24	I see Heather has come on the
25	screen. I want to make sure she's not okay.

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1 MS. MCIVOR: So sorry for the 2 interruption. 3 MS. CONTRACTOR: That's fine. 4 So, I think we can all see why that would not be 5 an adequate comparison. But I wanted to show you 6 one example that I do think really brings this 7 home. And if we could go to the next page, 8 please. Thank you. 9 During his examination, 10 Mr. Malone was asked to compare the proportion of 11 wet weather collisions in the study area to a 12 similar location 400-series as noted in CIMA's 13 PowerPoint delivered to the City on June 6 as part 14 of one of their progress meetings, so that's the 15 table you're seeing on your left-hand side. And 16 you'll see a similar location 400-series is at the 17 very top, study area is in the middle and ramp 6 18 is at the bottom. 19 Commission counsel notes that 20 the proportion of wet weather collisions on the 21 similar location 400-series is about 20 percent, which is higher than the proportion of wet weather 22 23 collisions in the study area. And counsel asked 24 Mr. Malone for his views based on the comparison he saw in 2013. And in response -- and a part of 25

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1 Mr. Malone's quote is provided on the right-hand 2 side of the screen. I thought it was helpful. But in his response, Mr. Malone cautioned against 3 4 concluding that the Red Hill was, quote, worse, 5 because the 400-series facilities have a lower б percentage of wet weather collisions. In fact, 7 the quote isn't here, but he goes on to say, and that is excerpted in our closing submissions, he 8 9 goes on to say that the proportion of wet weather 10 and SMV, single motor vehicle, collisions did not 11 cause him any concern, noting that roadways or 12 ramps with horizontal alignment or tight curves, 13 you're just going to have more -- a higher 14 proportion of wet road collisions. That's just 15 how it goes unfortunately with those 16 characteristics. And he also notes that it's 17 fairly common for single metre vehicle collisions 18 to be the primary type and for the proportion to 19 be that high on a roadway such as the Red Hill. 20 And, again, I think, 21 Mr. Commissioner, that Mr. Malone's evidence on this issue is quite significant. It really speaks 22 23 to how city staff would have understood the safety 24 performance of the study area, including the incidence of wet weather, as well as the incidence 25

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of single motor vehicle collisions and the urgency with which any countermeasure investigations would need to be conducted.

4 And, indeed, during their 5 examinations, Mr. Martin White and Mr. Ferguson, б again, the manager and superintendant of traffic 7 at the time, gave similar evidence regarding their 8 understanding of the limitations to CIMA's 9 collision analysis, particularly with respect to 10 the notion that there was a high number of wet weather collisions in the study area, when what 11 12 you're comparing to is oranges, not other apples. 13 All right. We can go to the 14 next. 15 JUSTICE WILTON-SIEGEL: And 16 what is the currency of the data that was used for 17 the CIMA 2013 study? 18 MS. CONTRACTOR: What was the 19 currency of the data? 20 JUSTICE WILTON-SIEGEL: Yes. 21 How current was it? 22 MS. CONTRACTOR: That is a 23 good question and let me find that for you in one 24 moment. I don't have that at the top of my head, although I ought to. I expect the last five 25

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1 years, but -- if any of my colleagues are able to 2 help me out, feel free to. So, it's a five-year period from October 10, 2008 to October 9, 2013, 3 4 and that's at page 4 of the 2013 CIMA report, if 5 that's useful to you, sir. 6 JUSTICE WILTON-SIEGEL: Okay. 7 MS. CONTRACTOR: Okav. And 8 so, we're back at the staged approach and in terms 9 of the way that the City, and particularly the folks in traffic, implemented the recommendations 10 coming out of the 2013 CIMA report. And so, what 11 I propose to do is quickly take you through the 12 13 work that was completed and then focus on the two 14 optional items, recommendations, that were not 15 implemented, being friction testing and the high 16 surface friction recommendation for ramp 6. 17 And so, here, consistent with 18 that staged approach, the evidence indicates that 19 the City implemented the following countermeasures 20 within the timeframes recommended by CIMA, which, 21 again, were between zero and five. And so, you 22 have it up on your screen as well. And they 23 included slippery when wet signs, oversized 24 chevrons, left and right-hand signs, curve and warning signs and specific signs were installed 25

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and upgraded to high intense sheeting for ramp 6.
 Eventually installing recessed reflective markers
 were also put in between Greenhill and Dartnall
 Road.

5 I'll just make a note here б about the slippery when wet signs. I note that 7 there was a lot of interest about when and whether 8 they were done. And we know, apart from the 9 e-mails and reports to council that show the signs 10 were implemented, we know as well from the 2015 11 CIMA report, when they're doing their signs 12 review, that they observed the slippery when wet 13 signs that were previously recommended installed. 14 So, I'll just add that for you as well. 15 Okay. And so, I want to chat

16 now about the two recommendations that, in our 17 view, were reasonably not implemented and, again, 18 keeping in mind the nature of the recommendation, 19 the should, the could, the timeline, as well as 20 a -- sorry, my computer is trying to make me 21 update. It's given me 60 minutes. Hopefully that will be all we need. So, when you're looking at, 22 23 again, the nature of the recommendation, you know, 24 the fact that the friction testing is a could consider, not a should consider, the fact that 25

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1 it's a zero to five-year range and, you know, 2 they're not able to even -- CIMA is not even able to provide them with a cost-benefit analysis to 3 4 it, and I think all of that, fairly, as you've 5 heard from the City witnesses, all of that is 6 interpreted by them to mean that this is not 7 something that needs to be prioritized based on the guidance they're getting from their 8 9 consultants. 10 JUSTICE WILTON-SIEGEL: So, that's a good example. Why is the consultant even 11 12 weighting into this? Isn't that really something 13 for the city staff to decide? And a little bit 14 more directly, one suspects that maybe the city 15 staff is looking for cover and they should be 16 straightforward with the council as to whether or 17 not they think this is useful at all. 18 MS. CONTRACTOR: So, again, 19 you're talking about the staged approach? 20 JUSTICE WILTON-SIEGEL: No. 21 I'm talking about considering the friction testing 22 as a very good example, yes, of the staged 23 approach. 24 MS. CONTRACTOR: I see. Well, I think that there's a couple of reasons here. 25

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1 And, one, I see the benefit to the City of getting 2 sign-off by the consultant. You know, they have made a bunch of recommendations and some of them 3 4 are all at the kind of same calibre, if you will. 5 They're all could consider, they're all zero to 6 five, and so now the City says, okay, it looks 7 like we have some room to play here. Here is how 8 we think we're going to do it, and they present it 9 to their consultant to say, is this okay? Do you 10 agree with this? Is there a different way to do that? 11

12 And the evidence that we've 13 heard from both the consultants as well as the 14 city staff is that oftentimes this is a 15 collaborative process. Right? The consultants 16 don't know what's feasible. They don't 17 necessarily know maybe some of the political 18 entanglements. And, vice versa, city staff may not have the best technical sense in some fields 19 20 to know what's the best order to do this. We're 21 thinking of doing it that way. Is that going to cause a problem? And, if the consultants do agree 22 23 with that, I think that, yeah, that probably adds a greater level of comfort for the City to say, 24 okay, well, not only have we decided this because 25

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1 we think it will be efficient, but we've also just 2 double checked it with our consultant and make sure that they're okay with it. And that's the 3 way that I look at it as opposed to, you know, 4 5 pushing the consultants into agreeing to something 6 that they want to do. And we know for sure, we've 7 heard from Mr. Malone particularly, that, you 8 know, if it's not something CIMA agreed with, they 9 wouldn't agree to it.

10 We've seen examples from them. In the context of the 2015 staff report, and 11 you'll recall that there was a draft staff report 12 13 that Mr. Ferguson sends to CIMA and where, under a 14 different definition of medium term, friction 15 testing is put in as medium term, whereas for 16 CIMA, it was a short term and they refused -- you 17 know, there was a comment that said, I disagree 18 with this, let's chat, and ultimately CIMA did not 19 agree with that recommendation.

So, I think that the fact that the consultants themselves obviously have the ability and obligation to refuse to agree to something if they don't think that it's necessary or safe or whatever it may be, but I don't see the harm of the City getting a second check from their

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1 consultant to say, this is how we're going to 2 execute it. Is there a better way? Would that work? What are your thoughts? Because it is a 3 4 collaborative process. 5 JUSTICE WILTON-SIEGEL: Okay. 6 MS. CONTRACTOR: Sorry, just 7 give me one second. Could you put up 72? I'm 8 sorry? We're on 72. Sorry. Okay. 9 And so, we were about to speak 10 more specifically about the friction testing recommendation in 2014, from the 2013 CIMA report, 11 I should say. And, again, you know, the nature of 12 13 the recommendation and it being optional and there 14 being no cost-benefit analysis, and there really 15 being no understanding of friction or it's not a 16 common thing that that's done, and in our view, 17 it's not unreasonable for the City to try some of 18 the other recommendations that CIMA has made, many 19 of which also address wet weather collisions, 20 including slippery when wet signs, and give it the 21 appropriate amount of time to observe its 22 efficacy, and then if that doesn't work, try your 23 optional countermeasures, in this case, friction 24 testing. But, you know, in 2013, in our view, 25 it's not an unreasonable way to go to start with

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1 the low-hanging fruit, if you will, and monitor 2 its effectiveness. 3 Mr. Ferguson, in his 4 testimony, provided some insight on this as well, 5 and that quote is before you as well. So, he first talks about his understanding of the б 7 friction testing recommendation, again noting that consultants will clearly identify things that are 8 9 necessary and ones that are optional and could be implemented as a followup after the low-hanging 10 fruit and after investigations are completed. He 11 12 says: 13 "Again, in our industry 14 we look at the wording 15 that's associated with 16 those reports. So we're 17 going back to the railway 18 stake." 19 This is an example he gave 20 about working at a railroad industry: 21 "Where it's very clear, 22 it's very upfront. Then 23 they provide the 24 additional information 25 that says the

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1		municipality, you can
2		look at these items; it's
3		not a requirement; you
4		could do that if you want
5		to supplement the
6		location, but it's not an
7		actual requirement. When
8		you go back and you use
9		that as a comparison to
10		here "
11	This	is in reference to the
12	friction report, the fr	iction testing
13	recommendation:	
14		" a number of the
15		items are identified as
16		could or the follow-up,
17		if your
18		pre-countermeasure, if
19		you find that they are
20		not addressed in the
21		situation, then upgrade
22		to these new
23		installations or these
24		additional
25		countermeasures."

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1	Have I answered your questions
2	on that point, Mr. Commissioner?
3	JUSTICE WILTON-SIEGEL: I
4	think you've addressed from your perspective, yes.
5	MS. CONTRACTOR: Okay. And
6	I'll touch briefly the ramp 6 recommendation,
7	which, again, was not was an optional
8	recommendation that was not implemented. There's
9	compelling evidence about why that wasn't taken
10	and, again, kind of goes back to this staged
11	approach.
12	And so, the evidence that I
13	took you to earlier about a countermeasures
14	program from 2010 through which ramp 6 was
15	identified as a potential area where there was an
16	overrepresentation of collisions and, as a result
17	of that, there was a number of work that was done,
18	in light of that and in light of the fact that
19	they didn't have sufficient time from when the
20	work was installed to the date of the CIMA review
21	to really assess the efficacy of the work, and the
22	decision was made just to hold off, see how the
23	work that they have already put in place had fared
24	before looking at additional measures.
25	And Mr. Applebee from CIMA was

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1 asked about that and he stated that the signage 2 improvements implemented by the City were 3 reasonable and that CIMA's additional 4 countermeasures were just an option to augment the 5 work that the City had already completed. 6 JUSTICE WILTON-SIEGEL: 7 Mm-hmm. 8 MS. CONTRACTOR: Okay. I know we spent a lot of time in the inquiry itself on 9 10 the 2013 CIMA report. There's nothing else that I intend to take you to, but I'm happy to answer any 11 12 questions on that report specifically that I 13 haven't addressed for you. 14 JUSTICE WILTON-SIEGEL: Well, you can address the propriety of someone calling 15 16 up the consultant and saying, remove from the 17 report the principal focus, without that being 18 explained to the city council, who had originally 19 requested the report. And I'm going back now to the Baker evidence. That seems to me to be the 20 21 significance of that. 22 MS. CONTRACTOR: Sir, you're 23 speaking to the illumination --24 JUSTICE WILTON-SIEGEL: 25 Correct.

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1	MS. CONTRACTOR: scope
2	issue? I understand.
3	So, as I recall, the evidence
4	on that is a bit murky. And it was clear that
5	that illumination was in scope. And that was
6	provided to CIMA and, as of one of the last
7	progress meetings that they had before a draft was
8	provided to the City, that that continued to be
9	there. Mr. Applebee had you'll recall the
10	exchange Mr. Applebee had with Mr. Malone. And I
11	think that's where the first hand grenade comment
12	had come up. And he had asked Mr. Applebee
13	whether, in his view, full illumination was still
14	in scope and at that point he had confirmed that
15	no one at the City had told him otherwise.
16	Mr. Moore's evidence on that
17	is, as I recall, that he didn't have standing. He
18	wasn't able to tell Brian Malone what is in and
19	what's not in a report, but that he may have had a
20	discussion with him, as he had with many others,
21	about his understanding of the limitations, the
22	environmental limitations, that would preclude the
23	environmental process. And I believe Mr. Malone's
24	evidence on that is that he understood from
25	Mr. Moore that he was telling him that lighting

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1 should be off the table.

2	And so, I'm not I can only
3	present the evidence on that as I understand it.
4	I'm not suggesting I think the evidence is a
5	little bit unclear, for sure, but it is important
6	to note that there's nobody who was actually
7	involved with that process stated that
8	illumination was not out of scope. Mr. Moore did
9	not have that authority and said that all he did
10	was provide the information.
11	But it's also important to
12	note that the City had the proper processes in
13	place to make sure that this matter came back on
14	the OBL item, which would allow staff to continue
15	to work towards investigation
16	JUSTICE WILTON-SIEGEL: To be
17	fair, I think it came back on the OBL item,
18	because the council said, well, thank you very
19	much for this report, but it doesn't do what we
20	asked you to do, so go back and do it.
21	MS. CONTRACTOR: The wording
22	of that 2013 motion was not restricted to
23	lighting. It certainly was, as you say, a key
24	portion of it, but it was to improve visibility,
25	signage and a number of other factors. And I

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think in the meeting that was had between 1 2 Councillor Collins at the time, who I believe made the request for the motion, and Mr. Ferguson and 3 4 Mr. Martin ahead of the PWC, which, you know, I 5 understand now, with the City's new policies б coming, in that type of sharing of information 7 would be frowned upon or not permissible, and I 8 think that was, again, an opportunity to make sure 9 the motion, the report was responsible, was 10 responsive, to the motion and frankly it took a 11 similar kind of staged approach. Right? Put in 12 the measure as to increase visibility, try some of 13 this signage work and then put it back on the OBL. 14 If it's working, great. If not, let's take the 15 next step. 16 JUSTICE WILTON-SIEGEL: Okay. 17 MS. CONTRACTOR: Okay. So, 18 I'm going to move on to the 2015 CIMA report. And 19 before we get to the report itself, I'll note that 20 the documents show that the traffic group was 21 doing some monitoring of the collisions on the Red Hill in 2013 and again in 2014 and, by the end of 22 23 2014, had determined that a review of the entire 24 Red Hill would be prudent, and subsequently CIMA was engaged to do a detailed safety review of the 25

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1 entire Red Hill in the spring of 2015. 2 And I think one of the key 3 issues, of course, that I'm going to focus on 4 coming out of the 2015 report is CIMA's conclusion 5 that a combination of high speeds and wet surface б may be the primary contributing factors to 7 collisions on the Red Hill, and particularly where 8 small radius horizontal curves are present. 9 Sorry, Mr. Commissioner, I 10 can't tell if you're writing or you're gone. JUSTICE WILTON-SIEGEL: I'm 11 12 listening. Go ahead. I'm doing both. I'm 13 listening, Ms. Contractor. 14 MS. CONTRACTOR: Okay. So, I think, you know, one of the key issues coming out 15 16 of this report and certainly the inquiry has 17 received a significant amount of evidence on that 18 point. And the City, for the reasons that I'll go 19 through, submits that, again, we acted in a reasonable way when you consider, again, the 20 21 staged approach, the best information available at the time, the expert evidence from Dr. Flintsch 22 23 and Mr. Hein and, lastly, the additional friction 24 testing or additional friction information would not have resulted in an alternative course of 25

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1 action, as was subsequently confirmed by CIMA. 2 So, I'm going to go through each of those with you and, of course, if you have any questions, let me 3 4 know. 5 So, following CIMA's conclusion that a combination of wet surface and б 7 speeding may have been contributing to collisions 8 on the Red Hill, the City took immediate steps to 9 combat high speeds. And, again, that's the 10 traffic group that's largely running with that. 11 And at the same time, the engineering services group, by April of 2016, had begun to consider 12 13 pavement rehab and resurfacing. 14 And I'll just focus a moment 15 on the work that the City did to immediately 16 combat excessive speeding that they observed on 17 the Red Hill following CIMA's report. And, for 18 example, city staff within traffic operations 19 worked with Hamilton Police Services to implement 20 a comprehensive speed enforcement. You'll recall 21 that CIMA had found that 70 percent of the vehicles on the Red Hill were travelling up to ten 22 23 kilometres above the speed limit, with an average 24 of 500 vehicles travelling over 140 kilometres a day. The enforcement campaign included regular 25

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1 patrolling on the Red Hill and the LINC, during 2 which significant speeding violations were observed. For example, I think they found -- they 3 4 issued, rather, 16,000 violations within the first 5 four months. In addition to enforcement 6 7 and, of course, oversized speed limit signs and 8 slippery when wet signs were installed, and the 9 City was also investigating the implementation of 10 variable speed message boards and queue-end 11 warning systems and had engaged CIMA to prepare 12 and develop a plan along those lines as well. 13 When Mr. Ferguson was asked 14 about why the City was focused more on speed as 15 opposed to the wet surface side of things in that 16 combination conclusion that CIMA made, he said 17 once again that the practice is, when you're looking at competing priorities and limited 18 19 resources, you're looking for the easy wins or the 20 low-hanging fruit. Now, that doesn't mean that 21 mechanisms that you're employing aren't going to be effective, but rather that they're faster, 22 23 easier to implement and more cost efficient. 24 Mr. Ferguson further noted that based on industry standard, it takes three to five years to observe 25

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the impact of this type of initial countermeasure on collisions, and so he wasn't expecting a significant decrease in collisions overnight certainly.

5 And so, while the traffic б group took immediate steps to curb the excessive 7 speeding, and city staff in the engineering 8 services group took steps to address the pavement 9 rehab needs of the Red Hill and the LINC, and with 10 the general objective of extending the pavement surface life, increasing surface levels and 11 12 addressing cracking and improving skid resistance. 13 And in describing the purpose of the resurfacing 14 at the time, Mr. Moore confirmed that although the 15 rehab or resurfacing of the Red Hill was not 16 prompted by concerns that friction on the Red Hill 17 was deficient, there was an understanding, of 18 course, that new rehab or resurfacing was 19 naturally increase skid resistance. Mr. Andoga 20 gave similar comments when he was examined that, 21 you know, the rehab was not directly related to a concern about the friction values, but, of course, 22 23 there was an understanding that new pavement would 24 result in better skid resistance levels.

I'm going to talk a little bit

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25

1 more, Mr. Commissioner, about why the City's focus 2 on combatting excessive speeding was a reasonable pursuit in the circumstances at the time. And, 3 you know, Mr. Ferguson, for example, in his 4 5 evidence indicated that, you know, based on his 6 training and experience and expertise, he 7 understood that there are a number of contributing 8 factors to any one collision and primary tended to 9 be driver behaviour and that was particularly the case in wet weather conditions. And when asked if 10 his focus on driver behaviour would have changed 11 if he was advised that, in their report, Tradewind 12 13 recommended further investigation of the friction 14 values of the Red Hill, and Mr. Ferguson confirmed 15 that, you know, in the absence of a specific 16 recommendation, i.e., pass, fail, thumbs up, 17 thumbs down, and for him it would have been 18 prudent to continue to minimize excessive speeding 19 observed on the Red Hill.

He further noted that the countermeasures that CIMA had implemented assumed to some extent that there was low friction values, so that included the slippery when wet signs and other signage. And so, all of that had been put into place and there was a targeted speed

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1	enforcement campaign as well while engineering
2	services in the background was looking at rehab.
3	JUSTICE WILTON-SIEGEL: I
4	think the real question for me
5	MS. CONTRACTOR: Please.
6	JUSTICE WILTON-SIEGEL: is
7	to ask what would they have done if they had all
8	the information that Mr. Soldo had when he put it
9	together in 2018, and that's not just the friction
10	numbers, which he got out of the Tradewind report,
11	but CIMA's analysis of the collision history and
12	the correct design speed, which Mr. Moore chose
13	not to correct in the 2015 CIMA report, all of
14	that information was actually available in 2015,
15	and the question is: What would CIMA have done if
16	it had had that information?
17	Now, we know Mr. Soldo would
18	immediately have reduced the posted speed, so it's
19	not so much that the focus on speed is wrong as
20	that perhaps they failed to do a more
21	comprehensive report with further information and
22	perhaps failed to recommend as vigorous a response
23	as they would have if they had had that
24	information. And I bear in mind that even CIMA,
25	in 2019, although they called it a slight

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1	modification, recommended more aggressive
2	MS. CONTRACTOR: Enforcement.
3	JUSTICE WILTON-SIEGEL:
4	enforcement.
5	MS. CONTRACTOR: That's right.
6	JUSTICE WILTON-SIEGEL: So,
7	it's not that you pick apart one particular piece.
8	From my perspective, I try to understand, given
9	that all of that information really was available
10	in 2015, what properly should have been done as
11	part of the CIMA review and what, if any,
12	different recommendations might have come out of
13	that?
14	MS. CONTRACTOR: So, I take
15	your question, sir, and I want to I'm just
16	trying to find the right reference. Because you
16 17	trying to find the right reference. Because you asked Mr. Malone that question. I don't know if
17	asked Mr. Malone that question. I don't know if
17 18	asked Mr. Malone that question. I don't know if you recall that. There were many days of the
17 18 19	asked Mr. Malone that question. I don't know if you recall that. There were many days of the hearing. But you asked Mr. Malone that question
17 18 19 20	asked Mr. Malone that question. I don't know if you recall that. There were many days of the hearing. But you asked Mr. Malone that question precisely and, if you bear with me, and so we know
17 18 19 20 21	asked Mr. Malone that question. I don't know if you recall that. There were many days of the hearing. But you asked Mr. Malone that question precisely and, if you bear with me, and so we know that Mr. Malone confirmed that friction testing
17 18 19 20 21 22	asked Mr. Malone that question. I don't know if you recall that. There were many days of the hearing. But you asked Mr. Malone that question precisely and, if you bear with me, and so we know that Mr. Malone confirmed that friction testing results would not have changed the countermeasures

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1	friction results would not have warranted
2	additional countermeasures, so similar to what
3	Mr. Ferguson had said. And then in the February 4
4	memo, he concludes that even if he had a copy of
5	the draft Golder and the Tradewind report, he
6	would not have implemented any additional
7	countermeasures in the '15 or '18.
8	And when examined on this I
9	just want to find the right pardon me. I'm
10	going to turn to my trusted marked-up transcript.
11	So, when asked about whether he would have, he
12	being Mr. Malone, would have changed the way that
13	CIMA approached the assessment of friction as a
14	contributing factor to collisions if CIMA had the
15	Tradewind and Golder report so, the question
16	is: You would not have changed? He says, "Yes, I
17	think that's right." And he goes on to state:
18	"The problem with the
19	Tradewind results is that
20	they indicate, in my
21	interpretation, friction
22	levels that are in excess
23	of the values that are
24	utilized in road design.
25	So, theoretically, that

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should mean that friction
is not an issue because
the friction levels are
provided. We have a
preponderance of "
He goes on to say:
"We have a preponderance
of wet road crashes. I
don't think it would be a
smoking gun of
confirmation that
pavement surface was the
key factor and problem in
the resulting consequence
of these collisions."
And the smoking gun there he's
referring to is the Tradewind report. He's saying
that it's not the smoking gun. But you go on to
and if I know there was an objection here, so
let me just go past that. You phrase the question
in this term:
"If I understand the
question correctly, bear
in mind that in 2015 CIMA
was not provided with the

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1	right design	speed for
2	the road and	it wasn't
3	provided wit	h the
4	Tradewind re	port. Had it
5	had those ef	fectively the
6	memo should	respond to
7	both and had	Mr. Malone
8	had both of	those, would
9	the answer o	r the
10	recommendati	ons been any
11	different?"	
12	And Mr. Malone re	sponds and
13	says:	
14	"So, to clar	ify, if
15	the "	
16	And, spoiler aler	t, he's going
17	to say that it won't make a differen	ce, but it's a
18	bit of a long answer. He says:	
19	"To clarify,	if the
20	design speed	is
21	different, t	hen the
22	friction thr	eshold value
23	that I would	be comparing
24	to from the	geometric
25	design guide	also moves.

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1	They move in conjunction
2	with each other. And in
3	preparation for this
4	testimony, I had a closer
5	look at the Tradewind
б	report, which had I would
7	have done at the time
8	presumably. It consists
9	of a range of data
10	points. I think that
11	there's something like
12	280 individual numbers
13	that are provided through
14	the run through the
15	roadway. I took a closer
16	look and I see only a
17	change of one data point
18	that would move in
19	relation to a revised
20	threshold of the design
21	speed difference is nil.
22	So, it's not irrelevant,
23	but it's not overly
24	relevant to my conclusion
25	today, and again it's in

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1	hindsight, is I still
2	don't think it would
3	change our
4	recommendation. I think
5	it's a valid question to
6	ask and obviously in
7	hindsight we would have
8	preferred to have it all,
9	but I don't think it
10	changes anything because
11	the change between the
12	two design speeds and the
13	corresponding change
14	between the friction
15	levels provided in the
16	design guidance is
17	extremely small, only by
18	one data point out of
19	283."
20	JUSTICE WILTON-SIEGEL: On the
21	other hand and just to fill in the evidence,
22	that's Mr. Malone's evidence?
23	MS. CONTRACTOR: Yes.
24	JUSTICE WILTON-SIEGEL: He's
25	in, one might observe, a somewhat difficult

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1	situation. But even on his own evidence, they
2	would have recommended a more aggressive approach
3	to speed enforcement. Correct?
4	MS. CONTRACTOR: That's right.
5	JUSTICE WILTON-SIEGEL: So,
6	his answer isn't exactly complete. But the
7	experts, and on this point there really wasn't
8	much disagreement, had a different view of what
9	they would have done had they been in CIMA's
10	position in 2015.
11	MS. CONTRACTOR: So, I'm glad
12	you brought up the experts because I actually
13	think both Dr. Flintsch and Mr. Hein agree on a
14	really crucial point, which is where you have a
15	circumstance where the demand for friction exceeds
16	what is available, and Mr. Chen cross-examined
17	Dr. Flintsch on this point and I believe we have
18	an excerpt in our closing submissions, but
19	essentially Dr. Flintsch agrees that where
20	friction is exceeded what's available, and one way
21	to reduce the severity of collisions or avoid
22	collisions all together is, of course, to increase
23	the friction value.
24	The other way that you can go
25	is to decrease the demand for friction, and

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1	Dr. Flintsch agreed that it would, in the same
2	way, reduce the severity of collisions or avoid
3	them altogether. And I think that that is an
4	extremely important point, and particularly given
5	what both experts agree on about the cause of
6	collisions. Right? Both agree that friction is
7	seldom the cause of collisions, but when there are
8	other factors, it can contribute to collisions.
9	So, is it reasonable, then,
10	to, where friction is unlikely the cause of the
11	collision, where friction demand is being exceeded
12	by what's available, to take steps to decrease the
13	demand through speeding, for example, through
14	speed enforcement, as opposed to increasing
15	friction, which is far more costly and it's
16	unclear whether or not increasing friction would
17	actually reduce collisions?
18	JUSTICE WILTON-SIEGEL: Okay.
19	MS. CONTRACTOR: And not to be
20	repetitive, but I do think that the fact that both
21	experts agree on this, the evidence is
22	unchallenged, when you're in that situation,
23	there's two ways to proceed. And, you know, Brian
24	Malone made a really excellent point at something.
25	He made many excellent points, but at one point,

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1	and I can't find the quote, but said, you know,
2	our understanding of friction in the role of
3	collisions in 2013, 2015, really wasn't that
4	great. And we've seen that from a number of
5	traffic engineers, safety professionals, who don't
6	have any training or expertise, and I expect
7	that's rapidly changing, if it hasn't already.
8	But I think, you know, this is
9	an inquiry, and so looking at hindsight is still
10	important. We want to know, you know, roads can
11	always be safer, we can always be better and, of
12	course, the City is interested in that, but in
13	terms of assessing the reasonableness of
14	particularly City staff's decisions about pursuing
15	speeding versus trying to increase friction, you
16	know, again, in our respectful submission,
17	particularly given what the experts tell us now,
18	that trying to reduce speeding would have been or
19	was an appropriate way to proceed.
20	And three years after, around
21	three years after that, the roadside safety
22	assessment is completed, I don't know whether it's
23	in the roadside or one of the other studies, but
24	we know that the percentage of wet weather
25	collisions gets higher. Right? And at that point

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1	we have the resurfacing. So, in a way, the staged
2	approach, if you will, worked exactly the way
3	that, you know, it could have. And there were two
4	options. One seemed likely
5	JUSTICE WILTON-SIEGEL: Sure.
6	MS. CONTRACTOR: I'm sorry?
7	JUSTICE WILTON-SIEGEL: I
8	don't think this is about increasing the friction.
9	And I'll only ask this last question and then let
10	you get on because I'm mindful of timing. But
11	isn't it at least conceivable that, with fuller
12	information, CIMA would have adopted or at least
13	somebody in CIMA's position should have adopted
14	the approach that the City's own director adopted
15	in 2018, which is drop the speed? At least
16	conduct a full speed assessment? And one of those
17	things. That's not so much related to friction,
18	although friction becomes a component, as we say,
19	all the time. It's the fact that CIMA was misled
20	as to what the design criteria were.
21	MS. CONTRACTOR: Right. And
22	if I'm understanding your question correctly, sir,
23	is it whether the speed study that was done,
24	whether it should have been done earlier and
25	whether CIMA should have concluded that the speed

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1	ought not to be or should be reduced?
2	JUSTICE WILTON-SIEGEL: Well,
3	I'm trying to assess what a reasonable consultant
4	would have done in 2015 if the City had provided
5	them full information, bearing in mind that when
6	that full information was available in 2018, the
7	City's own director of transportation operations
8	recommended, among other things, a reduction in
9	the speed limit.
10	MS. CONTRACTOR: Well, we're
11	in a bit of a unique position here because we have
12	the answer to both those things. We know what
13	CIMA would have done, because they have told us
14	exactly that. They told us, other than, you're
15	right, that correction of a slightly more
16	aggressive enforcement, they would not have
17	recommended anything else.
18	And you'll recall that there
19	were two versions of that February 4 memo from
20	CIMA and initially Brian, Mr. Malone, excuse me,
21	wished to include paragraphs where he advocated
22	for maintaining the speed limit while
23	acknowledging Mr. Soldo's point, but ultimately I
24	think, and I could be mistaken, but I thought it
25	was because of the speed differentials that he had

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1	some concerns about. Of course, ultimately the
2	speed was reduced, but Mr. Malone, even after
3	knowing everything, in February of 2019, continued
4	to maintain the speed limit at the time.
5	JUSTICE WILTON-SIEGEL: Okay.
б	I don't want to slow this down any more.
7	MS. CONTRACTOR: Sure. Okay.
8	MS. LAWRENCE:
9	Mr. Commissioner, I apologize for popping in. I
10	just wanted to be your guardrails on time. It's
11	2:35 and we've been going for about an hour and
12	close to 40 minutes. I'm certainly I just
13	wanted to note that Dufferin is also going to be
14	making submissions today and we have not yet taken
15	our afternoon break. So, I just wanted to give
16	you a sense after the spirited discussion between
17	you and Ms. Contractor.
18	JUSTICE WILTON-SIEGEL: Yes.
19	Okay. Thank you.
20	MS. CONTRACTOR: Sorry about
21	that.
22	JUSTICE WILTON-SIEGEL:
23	Ms. Contractor, if we went to 2:45 and then we
24	took a bit of a break to allow you and whoever
25	else is speaking to organize their time, would

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1 that be reasonable? 2 MS. CONTRACTOR: Sorry, sir, 3 so you're suggesting that we continue to 2:45 and 4 then take a break? 5 JUSTICE WILTON-SIEGEL: 6 Correct. 7 MS. CONTRACTOR: I can 8 certainly finish in five minutes, if that's what 9 you're asking. 10 JUSTICE WILTON-SIEGEL: Yes. That would be good. Okay? 11 12 MS. CONTRACTOR: Okay. So, 13 what I'll do is give you a few references to the 14 part of the written submissions that I'm about to speak to, because I do think that this is an 15 16 important issue. They're all important issues, but I do think that this is one. 17 18 The period of time after 19 Mr. McGuire found the Tradewind report, frankly, 20 whether it's August 2018 or September, regardless, 21 within that period of time and, let's say, 22 January 30, 2019, I understand that there's a 23 question about whether and who was responsible for 24 considering whether any interim measures were necessary for the roadway and, in addition to 25

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1	that, whether legal services played a role in
2	that. And so, I'm going to give you a very
3	high-level submission on that point. I would give
4	you the following references in our closing
5	submissions: At page 74 to 87.
6	And, essentially, our
7	submission on this is sorry, I'm in the wrong
8	spot. It's three, maybe fourfold. Now I'm making
9	it up as I go. So, first, the evidence is very
10	clear that public works staff and particularly
11	Mr. Soldo, who you'll recall by this point had
12	joined the City as the director of transportation
13	operation, the group that's responsible for the
14	maintenance and safety of the road, and he had
15	reviewed the Tradewind report and the draft Golder
16	report around October of 2018, I believe. I don't
17	have the exact date in front of me. But he was
18	very clear in his evidence that he did not have
19	any immediate safety concerns for the roadway, and
20	that was in part based on the collision data that
21	was found in the annual 2017 collision report.
22	And, again, you'll recall that that went from 2013
23	to 2017.
24	Some of the things that
25	Mr. Soldo had observed was, you know, yes, when

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1 you look at those pie charts where, you know, it 2 shows high wet weather on the Red Hill, low wet weather on the LINC, one can, you know, a 3 layperson can take from that that there is a big 4 5 wet weather issue and maybe it is related to 6 friction. And he provided us with more of a 7 holistic assessment of all of these collisions 8 factors.

9 So, for example, he pointed to the fact that the Red Hill has a lower fatal and 10 11 non-fatal injury percentage than the LINC and, 12 from a vision-zero perspective, which, again, 13 looks at not the number of collisions but the 14 seriousness of injury collisions, that the Red 15 Hill could be seen as performing better than the 16 LINC in that case. He also looked at the 17 excessive number of speeding on the Red Hill when 18 compared to the LINC and he goes through a number 19 of these factors to say, here is why I thought 20 that the road was safe.

21 And then he talks about or his 22 evidence provides us with his explanation as to 23 why the Tradewind report did not change that 24 conclusion. And there were three or four reasons 25 for that. One was simply the nature of the

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recommendations. Right? These guys are 1 2 consultants, engineers. They have been reading these reports for a long time. Possible remedial 3 4 work is not a recommendation that many of these 5 see as a significant safety issue. And, of 6 course, Mr. Soldo had become aware of all the work 7 that was done since 2014. There were a number of 8 CIMA reviews and work that the City had done 9 internally as well. And he also understood that 10 the resurfacing was imminent. And so, if there's anything that needed to be done with the pavement, 11 12 that was being taken care of. 13 And, Mr. McKinnon, who was the 14 GM of public works, and Mr. McGuire, were less 15 involved in the assessment of the safety, but they 16 had similar views, that they didn't think anything imminent needed to be done. And from 17 18 Mr. McGuire's perspective, given it was the 19 wintertime, he didn't think it was possible to do 20 anything to the pavement. The three of them were 21 also very clear, very clear in their evidence, that at no point did they need to speak with 22 23 anybody at CIMA to confirm their views about 24 whether interim safety measures were necessary.

25 JUSTICE WILTON-SIEGEL:

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1 Mm-hmm.

2	MS. CONTRACTOR: And that's
3	important because there is a narrative that legal
4	services and perhaps particularly Ms. Auty engaged
5	Mr. Boghosian, the external counsel, in order to
6	obtain advice from CIMA about interim measures on
7	the Red Hill and to do it in a privileged way.
8	Now, it is unfortunate that
9	the language of the retainer and the e-mail says
10	something very similar to that; however, Ms. Auty
11	has been clear that, you know, of course there is
12	some overlap between those two measures, but that
13	her area of expertise was to look at liability and
14	to look at mitigation. And when you actually look
15	at the report, not the preamble but David
16	Boghosian's actual report, the section is entitled
17	Mitigation Measures, and that's what he focuses
18	on.
19	And when Ms. Auty was asked
20	whether it would have been prudent to coordinate
21	contact between CIMA and the public works team,
22	she was clear again in her evidence that it could
23	have been, but nobody from public works came to
24	her to say, we need to talk to Brian. And
25	Mr. McKinnon added to that to say, if anyone from

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1 his time came to him and said, anyone from legal 2 was stopping me from trying to get who I need to talk to, particularly about roadside safety, 3 4 there's no way that would have happened. 5 So, I do think that this is a б really important point and we have two separate 7 groups doing two things that have some overlap, 8 but what is important to note, that Mr. Soldo has satisfied himself. He's an engineer and is a 9 10 celebrated traffic professional engineer, is in all kinds of committees that I don't have in front 11 of me but, again, is in our closings and he was 12 13 able to satisfy himself and advise Mr. McGuire and 14 Mr. McKinnon of that as well. 15 So, although, you know, there 16 are a few e-mails between Mr. McGuire and Justice 17 MacNeil, who was then the City solicitor, where 18 Mr. McGuire is asking to speak with CIMA, is 19 asking to think, he says at one point, a 20 confidential conversation with CIMA, but both 21 Mr. McGuire and Justice MacNeil is clear in their evidence that they did not understand that 22 23 Mr. McGuire was trying to talk to CIMA for 24 anything related to the safety of the roadway. Ι believe his evidence on that point was he was 25

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1	trying to understand whether the scope of the
2	budget, whether there would be additional items
3	added to the scope of the roadside review such
4	that it would impact his budget.
5	And so, I'm two minutes over
6	and I'm sure I rambled quite a bit, but if there's
7	any questions, I'm happy to answer it. Otherwise,
8	I'll pass it on to my colleague.
9	JUSTICE WILTON-SIEGEL: Okay.
10	Let's take a 15-minute break. We'll return
11	we're just a little past, but we'll return at
12	3:00.
13	Recess taken at 2:48 p.m.
14	Upon resuming at 3:00 p.m.
15	JUSTICE WILTON-SIEGEL: So,
16	Ms. Contractor, I have a few questions before we
17	pass on to the next person.
18	One of the central questions I
19	have to address is what, if any, explanation one
20	can give for the fact that Mr. Moore never
21	provided the Tradewind report to anyone internal
22	to the City. He seems to have immediately flipped
23	the summary information that he received by way of
24	an e-mail from Dr. Uzarowski to Mr. Deseco [ph],
25	but no one in the City ever got it. The MTO and

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1 Golder have given me their explanation. I wonder 2 if you'd care to comment either on their explanation or how you put the various factors, 3 4 factor or factors together, that explain the 5 non-disclosure. 6 MS. CONTRACTOR: Thank you, 7 Mr. Commissioner. I'm happy to speak to that. I can take a look at my friend's submissions a bit 8 9 closer and provide you with a follow-up response 10 if necessary, but my initial response is that the non-disclosure would not have had any significant 11 12 impact on the work that would have been done on 13 the Red Hill. And we know that --14 JUSTICE WILTON-SIEGEL: Let me 15 just ask, is that your explanation for why 16 Mr. Moore didn't do it? 17 MS. CONTRACTOR: I see. No. 18 JUSTICE WILTON-SIEGEL: I'm 19 really asking why Mr. Moore never disclosed this 20 internally. 21 MS. CONTRACTOR: I see. And, 22 as I understand Mr. Moore's evidence on this, and 23 it's been consistent throughout, which is that he 24 didn't have any questions about the data, the friction testing data, but he had questions about 25

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the Tradewind report, the use of the UK standard and Dr. Uzarowski's claim that, although these numbers are higher than 2007, it's not an exact quote but something along those lines in the draft 2014 report, although it's higher, they're still relatively low.

7 And Mr. Moore has been really 8 consistent in his evidence that what he didn't 9 understand is that why two numbers, two sets of 10 values which he thought were apples to apples and 11 he didn't have any reason to think otherwise, 12 particularly in light of the way his own 13 consultant wrote that draft report. Right? The 14 report just compares them. It doesn't say 15 anything about them not being directly comparable. 16 And so, he has two values: One set of values that 17 is higher than what the MTO thought was 18 permissible, and he was more inclined to trust the 19 provincial authority than a UK standard as he 20 wasn't sure how that would apply. 21 And so, that was his 22 explanation for why he didn't understand that. 23 And it does appear that he was honest with his 24 colleagues that he was still trying to figure out what the results meant. We know, for example, in 25

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1 April of 2016 perhaps, but the e-mail not long 2 after the Lakewood Community Centre makes a request for friction testing and Mr. Moore writes 3 4 to Mr. Ferguson and I believe Mr. Mater and then 5 it's forwarded to Mr. White saying, FYI, I have 6 some skid testing done, I'm still trying to 7 figure this out. And when you look at the 8 evidence from Mr. Ferguson, Mr. White, they say 9 that they didn't get a copy of the report, but 10 they also say, yeah, Gary said something about it being a UK standard and not being applicable. 11 12 It also appears from their 13 evidence, their being, again, Mr. Ferguson and 14 Mr. White, that what they were looking for was a 15 yes or a no a thumbs-up or a thumbs-down. I think both of them said that at some point. And so, 16 17 without Mr. Moore having that information from his 18 consultants, I expect that he didn't have anything 19 to share that he thought was worthwhile, 20 particularly given that CIMA and traffic are 21 looking at the safety of the roadway and given that the road is in the process of being repaved. 22 23 Does that answer your 24 question? 25 JUSTICE WILTON-SIEGEL: It's

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1 an answer. 2 MS. CONTRACTOR: All right. 3 JUSTICE WILTON-SIEGEL: IS 4 that your answer as well for why he gave the 5 answers he did to the public works department and the media? 6 7 MS. CONTRACTOR: So, let me be 8 clear, Mr. Commissioner. I don't have an answer 9 on behalf of Mr. Moore. I know what --10 JUSTICE WILTON-SIEGEL: And 11 I'm not really asking you for that. In a way, I'm 12 asking a more general question, if it strikes you 13 as appropriate, which is: Are there factors 14 beyond Mr. Moore or Mr. Moore's assessment of the 15 report that also explain why others in the public 16 works department didn't get the document? 17 MS. CONTRACTOR: Can you give 18 that to me again, please, sir? 19 JUSTICE WILTON-SIEGEL: Well, 20 Mr. Moore's assessment of the Tradewind report may 21 be one thing. There may be other factors in terms 22 of how the department interacted that explain why 23 the report was not disseminated within engineering 24 services, for example, and then between engineering services and traffic operations. And 25

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I'm wondering if you want to address those
 factors.

3 MS. CONTRACTOR: Sure. I have 4 not heard any evidence to indicate that Mr. Moore 5 deliberately withheld the documents for any 6 reason, other than based on his interpretation 7 perhaps. I have heard -- I cannot recall any 8 evidence in the last two phases about why he would 9 have withheld that. Sorry, I'm not answering the 10 question, but I don't think I'm fully understanding it. He was candid about why he 11 12 didn't find the Tradewind report valuable 13 repeatedly. He also, you know, being in a 14 management position, was mindful of protecting the 15 City. And, you know, did he do that rightfully or 16 wrongfully? That's, of course, something, sir, 17 you're going to have to opine on. And I think 18 because he was also in a directorial position, he 19 was trying to think about the liability to the 20 City, having assured himself that the report 21 didn't actually raise any concerns. 22 JUSTICE WILTON-SIEGEL: Well, 23 let me just give a for instance. He clearly didn't -- it's not clear that the report was, the 24 friction testing, was commissioned in order to 25

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1	address traffic safety because he didn't seem to
2	regard traffic safety as part of his mandate. He
3	got it in order to have something that would be in
4	the file for future purposes, I think, if there
5	was some sort of lawsuit.
б	MS. CONTRACTOR: Exactly.
7	JUSTICE WILTON-SIEGEL: Would
8	you agree with that?
9	MS. CONTRACTOR: I'll add to
10	that, if I may. So, Mr. Capostagno raises this
11	initially at the roads level. It moves up the
12	chain and now you have folks from the leadership
13	positions in public works talking about this
14	issue. And before Mr. Moore says, look, I'm going
15	to go I think we can go get friction testing
16	done, I'm going to do it, a couple of things
17	happen. Right? One, Mr. White, whose group is in
18	charge of, kind of, collision tracking and all of
19	that says, I've never heard of this issue coming
20	up before. And then the risk folks say, yeah, I
21	don't have any risk claims. And so, from that, I
22	think we can take not only have they identified to
23	that date any significant collision pattern of
24	that regard or they haven't been receiving calls
25	from folks about the slippery conditions. We know

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1 that comes a bit later, but, you know, at least, 2 based on what Mr. White could recall at the time, 3 he had not heard of that. 4 So, I think that's an 5 important part of it. If it's not something that б everybody had a safety concern over, but it seemed 7 like it had, kind of, settled, although Mr. White 8 did say he was going to do a thorough collision 9 analysis, but certainly Gary was getting it, as he 10 said, for asset management purposes in case a 11 lawyer raises an issue in the future. 12 JUSTICE WILTON-SIEGEL: Yeah. 13 It was more, as I read it, it was in case a lawyer 14 raised it in the future. It was a defence to 15 demonstrate that this highway was well built and 16 performing just fine. 17 So, insofar as it had any 18 significance for him in the immediate future, it 19 was, as I understand it, in terms of assessing the 20 quality of the pavement at that time as part of 21 the six-year report that Dr. Uzarowski was doing, 22 which made a lot of sense. So, he was not looking 23 at it from a point of view of friction for traffic 24 safety purposes but rather for pavement 25 preservation purposes or at least assessment

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1 purposes. So, I understand that. 2 But then one would think that 3 Mr. Andoga, who is in charge of asset management 4 and the capital renovation of the project, would 5 be a natural recipient of the report, but he never б qot it. 7 MS. CONTRACTOR: There's no evidence to indicate that he received it. I 8 9 believe -- I thought Mr. Moore, and I would want to double check this, but I'm fairly certain 10 Mr. Moore, in his evidence, stated that he would 11 12 have expected that he would have given it to Rick, 13 I think is what he might have said. 14 JUSTICE WILTON-SIEGEL: But 15 Mr. Andoga says he never got it. 16 MS. CONTRACTOR: I understand 17 that, but I would have to go back and look at 18 whether it was an "I don't remember" or "I for 19 certain didn't get it." But I agree with you and 20 I think so does Mr. Moore that he likely would 21 have given it to Mr. Andoga and he can't see why 22 he wouldn't have. 23 JUSTICE WILTON-SIEGEL: Well, I'm not sure what agreement we've just come to, 24 25 but I'm not sure we're on the same page on that.

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1	But I also the evidence seems to be that
2	Mr. Oddi never got it within engineering services.
3	MS. CONTRACTOR: Right. I'm
4	just trying to given his role, I know that he
5	had familiarity with the project because he worked
6	with Mr. Moore on it, but given his role in
7	construction, I don't know if the report would
8	have been relevant to him.
9	JUSTICE WILTON-SIEGEL: Okay.
10	The other thing that I wrestle with is the fact
11	that the communication with Mr. Malone in August
12	of 2015, I'm not suggesting there was intentional
13	misrepresentation, but it is certainly not
14	reflective of an accurate comprehension of the
15	report or the context in which the report was
16	delivered. Do you have any comments on that?
17	MS. CONTRACTOR: I do, sir. I
18	think, you know, Mr. Moore would tell you that
19	he and I hope this doesn't sound like I'm
20	making excuses for him or that he is, but his
21	position was very busy, that he got a call from an
22	old colleague asking for something, he sent it.
23	If he intended to mislead in any way, surely he
24	would have looked down the e-mail where it says
25	Tradewind. I think

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1	JUSTICE WILTON-SIEGEL: I'm
2	not suggesting that there was intentional
3	deception by any means.
4	MS. CONTRACTOR: It might have
5	been, you know, a quick e-mail where Mr. Malone
б	said, is that MTO, too? Because he read it. And
7	I can't remember exactly what the question was,
8	but as I understood it, that Mr. Malone said, did
9	MTO do both testing? And that Mr. Moore
10	responded. But I could be wrong about that.
11	I think, though, whether he,
12	you know, responded to that e-mail with sufficient
13	time and care, probably not. But Mr. Brian
14	Malone's evidence on that consistently has been we
15	wouldn't have wanted the Tradewind results. We
16	wouldn't want anything to do with it. We would
17	have sent it back to the City for the City to
18	JUSTICE WILTON-SIEGEL: That's
19	a different question.
20	MS. CONTRACTOR: Fair enough.
21	JUSTICE WILTON-SIEGEL: I have
22	to address the question of why did it not see the
23	light of day, and that's what I'm inviting you to
24	comment on.
25	The MTO says that around about

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1 2010, Ms. Lane, they believe, contacted Mr. Moore, 2 after speaking to Dr. Uzarowski, I suppose I should say more specifically believes that she 3 4 would have contacted Mr. Moore. Do you have any 5 comment on the MTO's position on that? б MS. CONTRACTOR: I don't 7 believe the evidence is clear, even on the MTO's 8 end, on that. Certainly Mr. Moore does not recall 9 receiving anything along those lines and, at the 10 very least, you know, I expect there would have been a followup or something to suggest. But I 11 don't believe the evidence is clear on either side 12 13 in that regard. 14 JUSTICE WILTON-SIEGEL: Okay. 15 In the period after Mr. McGuire discovers the 16 report, I know that nothing was done. I know 17 there were serious constraints on doing anything 18 immediate, given that they were getting into the 19 winter period fairly quickly. I know that efforts 20 were made to try to establish that, while there 21 was a failure of communication, let's put it that 22 way, with respect to the report, the significance 23 should be assessed as nil. But the City goes on 24 and effectively says decisions were made internally that there were no additional interim 25

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measures that were required to be made. I hope I'm characterizing the situation, the City's position. I think that's what you said immediately before the break. And I'm trying to understand who exactly you think made that decision and where, if at all, is it actually evidenced?

8 MS. CONTRACTOR: I believe 9 that the primary decision maker was Edward Soldo, 10 but the evidence, you know, indicates that, given 11 the time, the pressure, you know, how new he was at the City, a lot of decisions were being made 12 13 together, but, you know, I understand that 14 Mr. Soldo had the expertise and runs the division 15 that looks after roadway safety, including that of 16 the Red Hill. And so, naturally it would fall to 17 him.

18 Now, in light of the unique 19 circumstances, there were a lot of other people involved, but I think that a lot of them sought 20 21 assurances but ultimately that decision, when you really listen to the evidence and it comes down to 22 23 Mr. Soldo with Mr. McGuire, you know, raising some 24 concerns on the pavement side, saying there's not much that they could do, and Mr. McKinnon, who, 25

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1 you know, does not have the same technical 2 knowledge but has the leadership side of things. 3 JUSTICE WILTON-SIEGEL: Tt. 4 would seem to be Mr. McGuire was struggling to 5 understand what to make of all this and what to do 6 about it, and one of the indicia of that is that 7 he never even started drafting the material for the City until the end of the first week in 8 9 January, after he was prompted by Mr. McKinnon to 10 get on with it. All the interchange with various 11 people seemed to demonstrate that he's trying to 12 find someone who could tell him something whenever 13 the matter comes up. 14 I can see by your reaction 15 that you don't profoundly disagree with that. 16 MS. CONTRACTOR: Yeah. 17 JUSTICE WILTON-SIEGEL: And 18 the problem I have with Mr. Soldo being the 19 decision maker is he really wasn't brought into 20 the loop in any significant way until about 21 certainly the early part, if not the midpart, of December when he suddenly realized that there was 22 23 a serious problem here and he felt that in fact 24 perhaps he was a newcomer or other reasons, he had effectively been kept out of the loop. 25

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1 So, that's why I asked the 2 question of whether Mr. Soldo can really be regarded as someone who turned his mind to this 3 4 and made a decision on behalf of the City as 5 opposed to whether that decision was effectively б made by default. 7 MS. CONTRACTOR: Right. And, 8 sorry, I just want to find something from 9 Mr. Soldo that I think might be able to assist. But I think one of the earliest things that 10 Mr. Soldo did, which was in August, was to review 11 12 the 2017 annual collision, which is a PowerPoint 13 initially and then it turned into a report. He 14 also looked at the memo from Mr. Ferguson and 15 there was that back and forth about removing the 16 summary that Mr. Ferguson had put in about the 17 claims. 18 And, at least the way that 19 commission counsel took him through his evidence, 20 it was his first impression of the road is that he 21 didn't have any safety concerns. Right? I think there question that was put to him was: When 22 23 you're looking at this pie chart with the high 24 percentage of wet weather collisions, do you have concerns? He says no, because of all these other 25

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1	factors. So, he's already established that he
2	doesn't have a safety concern. And after that, he
3	gets a copy of the Tradewind report, it doesn't
4	change it and it doesn't change it because he's
5	been looking at the data in the last three years
б	since the report and because he knows a number of
7	things have been done on the road since then and,
8	again, just based on the wording of the report
9	itself, not raising any significant concerns.
10	JUSTICE WILTON-SIEGEL: I
11	think, if I may offer the observation, that you've
12	overstated it a bit when you say he didn't have
13	any concerns for the road, because he looked at
14	not the roadside safety assessment but the speed
15	assessment report or the speed study and said,
16	based on what he could see, he didn't agree with
17	that report. They should be reducing the speed
18	limit. So, he had a concern on that side, did he
19	not?
20	MS. CONTRACTOR: So, I think
21	that I mean, I would go back to one of the main
22	points that I raised, which is roads can always be
23	safer and, you know, there's no such thing as a
24	safe road, and certainly that's what Mr. Soldo's

25 job was. He's coming in, he's finding ways to

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1 make it safer, but the question is: Did he have 2 any concerns about the performance of the road? No. Were there ways he thought he could make it 3 4 better? Yes. Did the Tradewind report, you know, 5 impact that assessment? His evidence is no and 6 he's clear in that regard. 7 JUSTICE WILTON-SIEGEL: Okav. 8 Now, the last question I have is the other different one. You've seen the MTO's submissions 9 10 on jurisdiction? 11 MS. CONTRACTOR: I have. 12 JUSTICE WILTON-SIEGEL: If 13 you're the right person to answer this question, I 14 invite that. If you're not --15 MS. CONTRACTOR: Well, I'm 16 happy to --17 JUSTICE WILTON-SIEGEL: What I 18 would like to know is whether the City has any 19 views with respect to the MTO's views on 20 jurisdiction? 21 MS. CONTRACTOR: In terms of 22 the --23 JUSTICE WILTON-SIEGEL: The 24 jurisdiction. 25 MS. CONTRACTOR: Your

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1 jurisdiction to opine on their processes and 2 policies? 3 JUSTICE WILTON-SIEGEL: 4 Correct, where you draw the line. 5 MS. CONTRACTOR: Let me speak 6 to my colleagues about that and get back to you. 7 I have some thoughts, but I don't know if 8 that's --9 JUSTICE WILTON-SIEGEL: Okay. Whether they represent the consensus view? 10 11 MS. CONTRACTOR: That's right, 12 yeah. 13 JUSTICE WILTON-SIEGEL: Okay. 14 Well, that's fine. Well, if we could have that 15 addressed at the end. MS. CONTRACTOR: Sure. 16 17 JUSTICE WILTON-SIEGEL: I mean 18 at the end today of the City's presentation. 19 MS. CONTRACTOR: Certainly. 20 We'll get back to you shortly after Ms. Talebi 21 finishes. 22 JUSTICE WILTON-SIEGEL: Yes, 23 exactly. So, if Ms. Talebi, then, can be slotted 24 in for her presentation, that would be great. CLOSING SUBMISSIONS BY MS. TALEBI: 25

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1	Good afternoon,
2	Mr. Commissioner. Can you hear me?
3	JUSTICE WILTON-SIEGEL: Yes, I
4	can.
5	MS. TALEBI: Okay. Great.
6	Thank you. I'm going to be providing the inquiry
7	today with a summary of some of the steps that the
8	City has taken since the start of this inquiry to
9	date to review and revise existing policies and
10	procedures and to implement new policies that
11	really are meant to enhance the structural
12	organization around information management. I'm
13	aware of our time here, Mr. Commissioner, so I'm
14	going to try my best to be brief. A lot of this
15	information is, of course, available to you.
16	JUSTICE WILTON-SIEGEL: Yes.
17	Thank you.
18	MS. TALEBI: I will first
19	begin by highlighting some of the overall
20	objectives of the changes that have been made and
21	will then highlight some of the key policies and
22	procedures that we believe are relevant to the
23	mandate of the inquiry that may be of assistance
24	to you. And some of those policies include
25	sharing of consultant reports with identified

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1 imminent risk to help in human safety, the 2 council-staff relationship policy, the public works quality management system and, within that, 3 4 the project management manual, and the parkway 5 management committee. б And so, thinking through some 7 of the, sort of, objectives that a lot of these 8 changes have achieved, the improvements have 9 mostly been made by the City to reflect best 10 practices in municipal governance, many of which 11 I'm sure, as you're aware, were highlighted by 12 Ms. Baker in her report and throughout her 13 testimony. 14 And so, in making some of 15 these changes, the City has also been able to 16 achieve a number of specific objectives that are 17 important to any large organization, including the 18 City, but, again, are also specific and relevant 19 to this inquiry. 20 And so, those objectives can 21 really be categorized in three general categories. The first being implementing reliable and 22 23 accessible document management systems. And what 24 is really meant by that is creating consistent record and document management practices that 25

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1	enhance the sharing of information across multiple
2	divisions and departments, because, of course,
3	that is the organization of the City. And these
4	policies effectively do this through establishing
5	tracking and retention policies for a consultant
6	and staff reports, as well as other documents, and
7	they're designed to ensure a certain level of
8	consistency and transparency, which, as you know,
9	are big parts of what this inquiry is looking at.
10	The second, sort of, objective
11	that has been achieved as a result of some of
12	these changes is about facilitating consistent and
13	transparent communication, and so we're talking
14	about creating effective communication between
15	city staff, city council and the public. And this
16	really is done through identifying clear processes
17	for sharing consultant reports which identify
18	imminent risks to human health or safety with
19	senior leaders or council, and, again, that is of
20	course critical, but really also sharing other
21	types of information across the board in an
22	accessible and consistent way.
23	The third objective that some
24	of these policies really achieve is ensuring that
25	there is better coordination between groups for

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1 efficient project delivery and accountability, and 2 what we're talking about here is really coordinating the work that is being done across 3 4 the City, across various departments and 5 divisions, and doing that through improving б project management processes and really 7 introducing tools that provide leadership with ways to ensure that there is safe and efficient 8 9 operation and maintenance of various assets. 10 It's really also specifically 11 designed to address any fragmentation of the 12 various structures or systems that may happen in 13 large organizations, as these things usually do, 14 where you have so many different structures in 15 place, and it really allows various departments 16 and people that are working within these 17 departments to coordinate consistent efforts and 18 provide oversight of roles and responsibilities 19 across the boards and that, of course, includes 20 within public works. 21 And so, now just moving on to 22 highlighting some of these key policies that I 23 mentioned, the inquiry has certainly received a 24 ton of evidence with respect to the improvements

25 which are relevant to the work of the inquiry from

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1 the affidavit of Ms. Smith, the current city 2 manager of the City of Hamilton, and through a number of City witnesses. I won't go through all 3 4 of these various policies and procedures which 5 have been updated, but I will highlight just a few б key policies here that have been revised or 7 implemented that are particularly relevant to the work of the inquiry. And some of these policies 8 9 have actually been implemented on a City-wide level and some of them have been implemented 10 within the public works department specifically, 11 12 and I will identify those as we go through them. 13 So, the first policy that I 14 wanted to highlight for you, Mr. Commissioner, 15 this afternoon is sharing of consultant reports 16 with identified imminent risks to health or human safety. In January 2020, council approved an 17 18 amendment to the City's Code of Conduct to include 19 a new schedule, that it has the same title as this 20 policy, and this applies City wide. And the 21 purpose of this policy as a whole is effectively twofold. One really is to ensure that council 22 receives notification of imminent risk to human 23 24 health or safety when they're identified by consultants working with the City, and the second 25

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is really to outline an effective process for
 communicating those imminent risks that are
 identified by consultants.

4 And so, in line with this 5 schedule that was introduced as part of the Code б of Conduct, the public works department then 7 developed a comprehensive departmental policy that really details the steps that staff are required 8 9 to take when they receive a consultant report of 10 this kind. And the slideshow that is before you, and I won't go through all of the steps, I'm sure 11 12 you've had a chance to look at it, really talks 13 about the details of each step in terms of how to 14 actually escalate and communicate this information 15 to various people in supervisory and leadership 16 positions.

17 And we note that in her 18 testimony and her report, Ms. Baker confirmed the 19 importance of having a defined process of doing 20 this and in her testimony she mentioned that this 21 public works policy is essentially consistent with what she expects in terms of a process to 22 23 facilitate escalating matters like this, which, 24 you know, where they involve imminent risk to human health or safety or, as she indicated in her 25

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1	report, where a consultant is providing a
2	recommendation that might include how public
3	safety might be improved.
4	The next policy,
5	Mr. Commissioner, that we wanted to highlight is
6	with respect to the council-staff relationship.
7	In 2021, council approved this policy, which
8	really provides some guidelines on the working
9	relationship between members of council and
10	municipal city staff. One of these particular
11	principles that are highlighted within this policy
12	are particularly important, I think, for us to
13	highlight, and that is the policy that is
14	effectively meant to ensure that council and city
15	staff are committed to accountability and
16	transparency. And so, this policy discusses the
17	helpful context for those relying on this policy
18	to understand specifically how the policy can be
19	applied to some of the every day situations that
20	may come up for staff in relation to their
21	communication and their working relationship with
22	city council.
23	And so, the policy
24	specifically states that staff need to ensure that
25	all council members are provided with the same

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1 information on matters of general concern and/or 2 matters that will be discussed at a meeting of council or a committee of council. And so, it's 3 4 really meant to emphasize the importance of 5 recognizing the shared responsibility that exists б between council members and city staff to serve 7 the community and work together to build a certain level of confidence in the City government, but 8 9 also really achieve some strategic objectives that the City has identified. 10

And in order to do that, it's important, as Ms. Baker identified, to have best practices with respect to sharing draft staff or consultant reports with individual councillors, and this is consistent with common practice, you know, in relation to the policies around these issues.

18 The Baker report itself also, 19 as you know, talks about really the importance of ensuring that all members of council and committee 20 21 have equal access to information provided to them and this policy is really designed to ensure that 22 23 that is implemented consistently across the board. 24 The next policy that I wanted to highlight quickly, Mr. Commissioner, is with 25

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1 regards to the or I should probably say it's 2 actually a management system as opposed to a 3 policy, but it's with respect to the public works 4 quality management system. Now, the inquiry has received a lot of evidence about the work that 5 б public works department does as a whole and it's 7 really clear that it plays a major role in supporting the City of Hamilton to achieve its 8 9 various objectives, including its vision of being 10 the best place in Canada to raise a child and age 11 successfully.

12 And so, as a part of the 13 important role that the public works department 14 plays in that objective, the department has spent 15 considerable resources developing and implementing 16 a new comprehensive management system known as the 17 public works quality management system that really 18 deals with all of the various projects, factors 19 and assets that go into running a department like 20 public works.

The quality management system is really developed and operated by public works departmental leadership team and it's designed to ensure that all aspects of operations,

25 maintenance, capital renewal, all of those things,

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1	are undertaken in a manner that's consistent, it
2	meets all regulatory and corporate standards and
3	really improves and enhances outcome. And this,
4	of course, includes really putting in place
5	initiatives that deal with program deliverables.
6	And so, in order to support
7	the implementation of this system, as I mentioned,
8	it has a lot of it does a lot of different
9	things, the public works department has come up
10	with a number of different functional processes
11	and policies that help achieve some of the
12	objectives that I've highlighted. I won't, again,
13	go through all of those things, but the one thing
14	that I wanted to highlight for you is with respect
15	to the project management manual.
16	And if we can just go to the
17	next slide here, this project management manual
18	was put into place in 2020 across the public works
19	department and it's meant to detail the standard
20	processes and the tools that need to be used by
21	project managers in public works to plan, deliver
22	and close projects. So, what does this actually
23	mean in terms of the practical implications of it?
24	It means that this manual actually outlines the
25	project management process in a detailed how-to

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1	guide. So, we're talking about dealing with each
2	component of a given project in a thorough way
3	where you're providing precedence, actual
4	guidelines, various timelines, roles and
5	responsibilities, components that, throughout the
6	life of a project, inform those involved with it
7	what it is that they need to do and when they need
8	to do that.
9	And so, the manual really
10	breaks down the life of a project into five
11	different phases. The first is really initiating
12	the project. We're talking about developing a
13	project charter, identifying stakeholders,
14	conducting kickoff meetings. The second being
15	planning guides, so developing a project
16	management plan, developing a detailed scope,
17	schedule, cost, quality, those types of things.
18	And then it's really about executing it. And this
19	involves directing and managing the project,
20	including all of the, sort of, resources that it
21	requires, the staff, consultants, risks, and
22	stakeholder management.
23	And then the fourth phase is
24	about monitoring and controlling it. And this is
25	talking about, again, dealing with some of these

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1 scheduling, cost and quality assurance factors 2 and, finally, closing out the project. And this includes a closing of the project phase, which 3 4 talks about financial summaries and council 5 reports, really just highlighting and summarizing б what the outcome of it given project would be. 7 Now, I mentioned that this 8 manual includes a project charter and we know that 9 Ms. Baker, in her report, really highlighted the 10 importance of having a project charter in place for any project of any real magnitude and size, 11 similar to some of the things that we've heard 12 13 some evidence about in this inquiry. 14 And so, in her testimony, Ms. Baker confirmed that a project charter, 15 16 consistent with the one that we see in this 17 manual, is a key communication tool in dealing 18 with project management. It's a necessary 19 component of ensuring that there is a clear facilitation and identification of roles and 20 21 responsibilities for all of the different people that are involved, but also more than that really 22 23 the completion of the various tasks that are at 24 hand for each of those people. The idea is to make sure that we don't end up in a situation 25

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1	where different divisions and different groups are
2	working in silos without really having any
3	visibility into what's actually happening and each
4	different member of different divisions are
5	actually doing with respect to a given project.
б	And so, finally, the last
7	thing that I will be highlighting,
8	Mr. Commissioner, is the parkway management
9	committee. And you heard evidence as a part of
10	this inquiry from Mr. McKinnon that this type of
11	committee, and it was initially named the parkway
12	coordination committee, it wasn't formalized in
13	the way that we're about to talk about today, but
14	it really was initially some version of this
15	initiated back in 2017.
16	And Mr. McKinnon gave some
17	evidence about the nature and evolution and the
18	impetus of having this type of committee in place,
19	really designed to ensure that any important City
20	infrastructure, such as the parkway, involving,
21	again, so many different divisions that do
22	different things with respect to its maintenance
23	and operation, are all, sort of, getting together
24	and have some level of visibility into what's
25	going on to make sure that effectively nothing

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1 falls through the crack.

2 And so, policy that I'm now 3 talking about, the parkway management committee, 4 is actually effectively a formalization of that 5 initial committee and it really allows the various б departments and those that are a part of this committee to coordinate city staff's work and 7 8 provide leadership on the safe and efficient operation of the assets, as we've discussed. And 9 10 that, again, includes some of the things that we talked about in some of these other policies. 11 12 Right? Talking about the mandate, the scope of 13 work, the staff that's involved, the 14 representation, the reporting structure and so on 15 and so forth. 16 But what's important and one 17 of the key factors of this type of policy and 18 something that Ms. Baker talked about in her 19 report and, sort of, confirmed in her testimony is the fact that this committee is comprised of 20 21 management-level staff members, people that are 22 able to make real-time decisions. And so, we're 23 talking about people from a bunch of different 24 offices, including the general manager office, chief road official, engineering services, 25

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1	transportation, environmental studies. And so,
2	the idea here, again, is to make sure that if
3	you're going to have a committee that's going to
4	have some level of coordination and oversight, you
5	have people from leadership positions on it that
6	can then make effective decisions and really
7	inform the direction of a given project.
8	And so, in her testimony,
9	Ms. Baker confirmed that the structure and the
10	mandate of this committee was consistent with what
11	she would typically see or expect to see in a
12	steering committee or similar committees of that
13	nature for a project such as Red Hill and, to be
14	quite honest, for any sort of large project that
15	deals with some of the things that we've
16	highlighted.
17	And so, just concluding here
18	with respect to my portion, again, I know that I
19	provided you with a very quick high-level overview
20	of some of the things that we've discussed, but I
21	wanted to make sure that you, again, had an
22	ability to just have some visibility and insight
23	into some of the steps that the City has taken.
24	The City, obviously as a large corporation,
25	Mr. Commissioner, acknowledges that there is going

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1	to be a constant need for adapting, evolving and
2	improving. And so, the policy and procedures that
3	we're talking about, the enhancements that have
4	been made, really reflect the City's commitment to
5	continuous quality improvement and the integration
6	of some of these best practices to achieve the
7	ultimate vision and mission that the City has.
8	And so, with that, if you
9	don't have any more questions for me, if you do,
10	I'm happy to answer them, if you don't, I'm happy
11	to turn it over back to my colleagues because I
12	know you had some follow-up questions.
13	JUSTICE WILTON-SIEGEL: I have
14	one question for you, Ms. Talebi.
15	MS. TALEBI: Sure.
16	JUSTICE WILTON-SIEGEL: Going
17	a little beyond the ones that you've described,
18	there was reference to the chief roads officer and
19	some uncertainty as to where that was headed. At
20	the risk of asking you to give some evidence, is
21	there any update from the City as to what they're
22	planning on that score?
23	MS. TALEBI: So, I want to be
24	careful about what I say because I obviously want
25	to be able to confirm that with the City. From

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1	what I understand, they were reviewing that and
2	there was a possibility of merging that role, and
3	I think that they just give me one moment here.
4	I'm just going to pull this up. In Ms. Smith's
5	affidavit I think specifically, when we discussed
б	that, we talk about a possibility of merging that
7	role with one of the other roles that already
8	JUSTICE WILTON-SIEGEL: The
9	director of transportation?
10	MS. TALEBI: With the director
11	of transportation, that's the one. And so, I
12	don't have any further updates on that, but I know
13	that that's likely going to be what's being
14	assessed and evaluated and the direction that
15	they're going and just because of the temporary
16	nature of that particular role when it was first,
17	sort of, conceived.
18	With that said, the idea isn't
19	necessarily to, sort of, let go of the tasks and
20	responsibilities that have been highlighted with
21	respect to that position, but really about how to
22	absorb some of those things under some of these
23	other positions and just have one person
24	effectively deal with those issues.
25	JUSTICE WILTON-SIEGEL: And

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1 just perhaps for my own interest as much as 2 anything, but that was a director -- the chief road officer was at a director level? 3 4 MS. TALEBI: That's correct. 5 That is what it was at the time. 6 JUSTICE WILTON-SIEGEL: And 7 the director of transportation, operations and 8 maintenance is obviously a director? 9 MS. TALEBI: It is a director. That's right. So, the chief, obviously that 10 particular role in itself was a specific role 11 12 carved out, but it was at that leadership 13 directorial, sort of, level, if that's helpful. I 14 don't know if that's answering the question, 15 but --16 JUSTICE WILTON-SIEGEL: So, 17 now one director is going to perform both roles? 18 Is that --19 MS. TALEBI: So, that's what's being looked into, so I don't want to say that 20 21 that decision has already been made, but the idea is exactly that, merging that role into another 22 23 directorial role that already exists. 24 JUSTICE WILTON-SIEGEL: Okay. Thank you. That's the one question I had that 25

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1 remained. 2 MS. TALEBI: Okay. Great. 3 Thank you so much. So, with that, I'm just going 4 to pass this over to Mr. Lederman. Just give me 5 one moment here while we switch over. JUSTICE WILTON-SIEGEL: Okay. 6 7 MR. LEDERMAN: 8 Mr. Commissioner, I just wanted to address that 9 question you had asked earlier to jurisdiction 10 that has been raised by the MTO. JUSTICE WILTON-SIEGEL: 11 12 Jurisdiction, yes. 13 MR. LEDERMAN: It's the 14 position of the City that, looking at the MTO's submission, the MTO at paragraph 190 of their 15 16 written submissions, says that Ontario 17 acknowledges that the terms of reference task the 18 Commissioner with making factual findings about 19 the friction standards in place in Ontario during 20 the relevant periods and whether they were 21 publicly available. 22 And then this seems to be 23 where MTO takes issue with your jurisdiction. It 24 says: 25 "However, any at large

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1	analyses of Ontario's
2	policies, procedures or
3	guidelines would be
4	beyond the scope of the
5	inquiry, as would
6	remedial recommendations
7	concerning general
8	provincial matters."
9	And they provide an example,
10	the implementation of a province-wide FN
11	threshold. And then it goes on to talk about how
12	evidence has not been introduced about how
13	Ontario's policies, practices and guidelines apply
14	province wide or how and why they may be
15	appropriate given the various makeup of the
16	province.
17	So, I just wanted to address
18	that, Mr. Commissioner, in light of your question.
19	You obviously do have jurisdiction to answer the
20	questions that have been framed in the terms of
21	reference. The terms of reference do specifically
22	refer to and ask for you to consider the role of
23	friction standards in the province and about the
24	MTO friction testing that was performed.
25	Although I'm mindful that,

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1 obviously, that an inquiry can't go beyond the 2 jurisdiction of the municipality or the affairs of the municipality, in this case, you've heard a 3 4 great deal of evidence about the uncertainty 5 around the use of FN30 and the lack of a friction 6 standard in Ontario or in this country for that 7 matter. 8 And so, in that context, it's 9 the position of the City that you would and do indeed have jurisdiction to consider, certainly 10 insofar as the MTO, how they have certain policies 11 12 or procedures or what friction standards they may 13 apply. In our view, that is something that is 14 within your jurisdiction and can address in this 15 inquiry. 16 JUSTICE WILTON-SIEGEL: Are 17 you urging the City to make such -- sorry, the 18 inquiry to make such a finding? 19 MR. LEDERMAN: No, nothing 20 beyond what the terms of reference provide. And 21 so, I'm simply saying that to the extent you need

to consider or address Ontario policies as a way

of answering the questions, then in my view, that

is something that you are permitted to address and

have jurisdiction to do so. But I'm not asking you Page 16608

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RED HILL VALLEY PARKWAY INQUIRY

1 to and don't think that and I'm not suggesting 2 that your jurisdiction goes beyond what you need to do to consider how best to answer the specific 3 4 terms of reference that have been identified in 5 this inquiry. 6 JUSTICE WILTON-SIEGEL: Well, 7 just as a for instance, then, do you think I have the jurisdiction to recommend implementation of a 8 9 province-wide FN threshold, if I thought that was 10 appropriate? 11 MR. LEDERMAN: I don't see why 12 you would be precluded from making that 13 recommendation if you thought that was a 14 recommendation that naturally flows from your consideration of the existing terms of reference. 15 16 JUSTICE WILTON-SIEGEL: Can I draw a distinction, which may be a distinction 17 without a difference, and draw a distinction 18 19 between recommending a threshold for municipal 20 expressways as opposed to a threshold for 21 province-wide application, for the provincial 22 roads as well as for municipal roads? 23 MR. LEDERMAN: Sorry, are you 24 asking whether --25 JUSTICE WILTON-SIEGEL: Is

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1	there a distinction to be drawn there between a
2	recommendation with respect to a threshold that
3	would apply only to municipal roads as opposed to
4	a recommendation that would apply to municipal
5	plus provincial roads?
б	MR. LEDERMAN: To me, there
7	would seem to be a degree of arbitrariness, I
8	would think, to have a recommended friction
9	standard for a municipal road that is comparable
10	to a provincial road. And so, I think that, to my
11	mind, would be some difficulty associated with
12	making a recommendation that was limited to
13	municipal roads, given the evidence that this
14	inquiry has heard with respect to the similarity
15	of particularly the Red Hill to other 400-series
16	highways.
17	JUSTICE WILTON-SIEGEL: Okay.
18	Anything further?
19	MR. LEDERMAN: Nothing from
20	us. Thank you, Mr. Commissioner. Those are the
21	City's oral closing submissions.
22	JUSTICE WILTON-SIEGEL: Okay.
23	Thank you very much.
24	MR. LEDERMAN: Thank you.
25	JUSTICE WILTON-SIEGEL: I

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1 think we're going to hear from Mr. Buck next. Is 2 that correct? 3 MS. MCALEER: Good afternoon, 4 Mr. Commissioner. It's actually Jennifer McAleer. 5 I'm aware of the time. It's 4 o'clock. We б estimated we would be 20 to 30 minutes, which is 7 still accurate. I'm assuming, sir, that you would like me to proceed? 8 9 JUSTICE WILTON-SIEGEL: That 10 would be my preference, yes. CLOSING SUBMISSIONS BY MS. MCALEER: 11 12 Okay. That's fine. So, as 13 you know, my name is Jennifer McAleer and, 14 together with my colleague, Rachel Laurion, we are 15 external legal counsel to Dufferin Construction 16 Company. We are joined also by Chris Buck, senior 17 legal counsel at Dufferin. 18 I would like to start by 19 stating that Dufferin recognizes that public inquiries are unique proceedings that examine 20 21 issues of significant public importance and we 22 value the opportunity to participate in this 23 inquiry. 24 As you know, Mr. Commissioner, the terms of reference set out 24 questions which 25

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1 form the subject matter and scope of the inquiry. 2 Dufferin's interests, however, and concurrent ability to assist the work of the Commission is 3 4 much more limited than that of other participants, 5 and accordingly we have only participated in б certain aspects of the inquiry. Our involvement 7 is really limited to the examination of the facts 8 surrounding the construction of the Red Hill 9 Valley Parkway in 2006 and 2007 and, in 10 particular, the aspects of the inquiry that relate to the selection of the aggregate for and the 11 paving of the Red Hill Valley Parkway. 12 13 Now, I'll just briefly address 14 the evidence. As you're aware, sir, Dufferin produced over 2,500 records to the Commission. 15 16 After conducting interviews of several Dufferin past and current employees, the commission counsel 17 18 called three witnesses, who had each been employed 19 at one point by Dufferin and who had worked on the 20 Red Hill. Those witnesses, as you know, were 21 Peter Gamble, Dave Hainer and Paul Janicas. We 22 submit that each of these witnesses testified in a 23 forthright manner and did his best to recall facts 24 from many years ago, and we've made further submissions in that regard in our written 25

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1 materials to you.

2	Let me move on then to address
3	Dufferin's involvement in the project. Dufferin
4	was awarded the contract for paving of the
5	mainline in July of 2006 and the actual paving of
6	the Red Hill Valley Parkway took place, as you
7	know, from August 1 to 13 of 2007, so less than
8	two weeks. Now, the mainline paving contract that
9	was awarded to Dufferin was strictly for the
10	paving of the Red Hill Valley Parkway. Dufferin
11	did not design the parkway and Dufferin did not
12	establish the specifications of the SMA mix
13	design. Those paving specifications were
14	determined by others and they were set out in the
14 15	determined by others and they were set out in the tender.
15	tender.
15 16	tender. Now, as you've heard, the
15 16 17	tender. Now, as you've heard, the mainline paving contract did not require Dufferin
15 16 17 18	tender. Now, as you've heard, the mainline paving contract did not require Dufferin to use aggregate from the Ministry of
15 16 17 18 19	tender. Now, as you've heard, the mainline paving contract did not require Dufferin to use aggregate from the Ministry of Transportation's designated sources for materials.
15 16 17 18 19 20	tender. Now, as you've heard, the mainline paving contract did not require Dufferin to use aggregate from the Ministry of Transportation's designated sources for materials. It was not a mandatory requirement of the OPSS
15 16 17 18 19 20 21	tender. Now, as you've heard, the mainline paving contract did not require Dufferin to use aggregate from the Ministry of Transportation's designated sources for materials. It was not a mandatory requirement of the OPSS 1003 or OPSS 1151 for the aggregates to be on the
15 16 17 18 19 20 21 22	tender. Now, as you've heard, the mainline paving contract did not require Dufferin to use aggregate from the Ministry of Transportation's designated sources for materials. It was not a mandatory requirement of the OPSS 1003 or OPSS 1151 for the aggregates to be on the DSM list, and, as such, Dufferin sought and

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1	and it sought approval to use aggregates from the
2	Demix-Varennes quarry in Quebec.
3	Now, it's important to note
4	that Dr. Baaj, an expert retained by Golder,
5	explained that there would be no reason to reject
б	the Demix aggregates simply because they were not
7	on the DSM. And we submit, sir, there's no
8	evidence to support a conclusion that the
9	aggregates should have been rejected on that
10	basis. And from reviewing the submissions of the
11	parties, I don't see anyone suggesting that that
12	should in fact
13	JUSTICE WILTON-SIEGEL: That's
14	right.
15	MS. MCALEER: Right. Rather,
16	the aggregates simply needed to be evaluated to
17	ensure it met the contract specifications, and
18	that was done in this case. The uncontested
19	evidence of Dr. Baaj was that the technical review
20	of the Demix aggregates was done properly. And,
21	as Golder has stated in its submissions, Dufferin
22	was obliged to supply aggregate that met the
23	contractual specifications and it did so by
24	submitting the testing data for the aggregate to
25	verify that the aggregate was compliant.

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1	And as you've heard from
2	counsel for the City this morning, and as I expect
3	you'll hear from counsel for Golder tomorrow, the
4	evidence is clear that the Demix aggregates were
5	suitable and appropriate for application with the
6	SMA mix. The evidence concerning the aggregate
7	that was supplied by Demix is clear and I submit,
8	sir, it's uncontested. Again, we've set it out in
9	our written submissions, but you've heard
10	Dr. Uzarowski, the principal pavement and
11	materials engineer at Golder. He gave evidence
12	that the results from the testing of the aggregate
13	were, in his words, excellent, that the aggregate
14	obtained results that, again, in his words, you
15	rarely see and that it was a good quality
16	aggregate and that he was impressed by how good
17	the results were.
18	The Commission's own expert,
19	Dr. Gerardo Flintsch, he opined that the Demix
20	aggregates used in the SMA met the requirements at
21	the time, specifically with respect to the
22	requirements in 2007. And then, again, going back
23	to Golder's expert, Dr. Baaj, his evidence was
24	that the polished stone value of the Demix
25	aggregates was higher than the minimum

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1	number required in Ontario and many other places
2	and that the Demix aggregates were good for
3	looking at skid resistance and when that may be
4	required or needed. He also testified that the
5	Micro-Deval abrasion tests confirm that the
6	aggregates had good resistance to abrasion and
7	attrition and that the PN number, that's the
8	petrographic number, confirmed that the Demix's
9	aggregates were of high quality.
10	So, our submission to you,
11	sir, is that the evidence is overwhelming that the
12	aggregate that was put forth by Dufferin and
13	approved by Golder was in fact appropriate for
14	this project and there's no evidence to the
15	contrary. Now, the uncontested evidence from the
16	Commission's expert, Dr. Flintsch, is also that
17	the mix design was appropriate and, again, there's
18	no evidence to suggest that it wasn't.
19	So, turning from the choice of
20	the aggregate and the mix design to the placing of
21	the pavement, again, you've heard that Dufferin
22	began paving on August 1, 2007 and concluded less
23	than two weeks later, on August 13.
24	Let me address the test strip,
25	because there was a lot of evidence and the

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1 Dufferin witnesses testified about the test strip. 2 And while the initial test strip failed, Dr. Uzarowski testified that it's not uncommon for 3 a test strip to fail. And he explained that the 4 5 objective of the test strip was to check whether б the contractor could produce the mix, place and 7 compact it and meet the requirements of the specifications in the contract. He also testified 8 9 that Dufferin made the requisite adjustments while 10 paving Red Hill Valley Parkway to improve compaction and to deal with the issues that were 11 12 identified from the test strip. In fact, he 13 testified that Dufferin made all of the required 14 adjustments to meet the specifications in the 15 mainline paving contract. And I'll simply point 16 out as well that Dufferin was paid without 17 reduction, pursuant to the terms of the mainline 18 paving contract. 19 You will also recall, sir, 20 that there were issues raised with respect to the 21 compaction, and that those issues were explored thoroughly during the evidence. My caution to 22

23 you, sir, is that there is no evidence linking

24 compaction with friction. The uncontested

25 evidence of the Commission's expert Dr. Flintsch

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1 was that neither low compaction nor over 2 compaction of the aggregates would have negatively impacted the frictional qualities of the SMA 3 4 pavement. So, there's no connection between 5 compaction and friction. 6 Sorry, sir, did you --7 JUSTICE WILTON-SIEGEL: No. Go ahead. 8 9 MS. MCALEER: Okay. So, then 10 with respect to the performance of the aggregate over time, this is one area where there is some 11 12 slight difference of opinion among the experts. 13 While Dr. Flintsch opined that a drop in friction 14 of 20 percent over the course of six years is a 15 significant drop, I believe he admitted that he 16 does not have experience with other aggregates in 17 Canada and, as a result, he could not comment on 18 whether the drop of 20 percent over the course of 19 six years was average or higher or lower than 20 average in the Canadian context. 21 Conversely, David Hein, the 22 expert retained by the City with expertise and 23 experience as a consulting engineer specializing 24 in pavement design and material engineering, had extensive experience with aggregates in Ontario 25

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1 and Mr. Hein reviewed the results from the 2 friction testing of the Red Hill Valley Parkway and concluded that the road underwent, as he put 3 4 it, classic SMA trend and he further indicated 5 that the drop in friction of 20 percent on the Red б Hill Valley Parkway was very typical, were his 7 words, of what is seen in Ontario using similar 8 aggregates.

9 Now, in any event, Dufferin submits that there is an insufficient evidentiary 10 basis to conclude that the Demix aggregates were 11 12 somehow susceptible to undue polishing or that 13 they did not perform as expected. Even if that 14 were the case, which I submit the evidence does not support, there is no evidence to indicate that 15 16 this would have been or should have been discoverable by Dufferin, Golder or the City at 17 18 the time the aggregate and mix designs were 19 approved or at the time of paving. 20 So, sir, in conclusion, to put 21 it bluntly, it is Dufferin's position that the evidence does not support a conclusion that the 22 23 choice of aggregate, the mix design or the 24 placement of pavement by Dufferin resulted in

25 increased collisions on the Red Hill Valley

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1 Parkway. That link simply isn't established in 2 the evidence. And my understanding from my review 3 of the written submissions of the other 4 participants is that this is a position that's 5 shared by all. 6 So, sir, I told you I would be 7 brief. Those are my submissions. On behalf of 8 myself, Ms. Laurion and Mr. Buck, I thank you for 9 your time and attention and allowing Dufferin to 10 participate in these proceedings. JUSTICE WILTON-SIEGEL: Okay. 11 12 Thank you very much. Thank you. I do not have 13 any questions for you. I thought your submissions 14 as written were thorough and addressed the issues that had to be addressed. 15 16 Ms. Lawrence, I think that, 17 then, completes the day. Would that be correct? 18 MS. LAWRENCE: That is 19 correct. 20 JUSTICE WILTON-SIEGEL: And 21 so, the first submission tomorrow will be by 22 Golder? 23 MS. LAWRENCE: That's correct. 24 JUSTICE WILTON-SIEGEL: On behalf of Golder, Ms. Roberts. So, then we will 25

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1	stand adjourned until 9:30 tomorrow morning.
2	Thank you.
3	Whereupon the proceedings adjourned at
4	4:11 p.m. until Thursday, March 23, 2023 at
5	9:30 a.m.
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